



# City of Palm Coast

## Agenda

### CITY COUNCIL WORKSHOP

City Hall  
160 Lake Avenue  
Palm Coast, FL 32164  
[www.palmcoastgov.com](http://www.palmcoastgov.com)

*Mayor Milissa Holland*  
*Vice Mayor Robert G. Cuff*  
*Council Member Nick Klufas*  
*Council Member Vincent Lyon*  
*Council Member Heidi Shipley*

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**Tuesday, August 28, 2018**

**9:00 AM**

**CITY HALL**

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#### **City Staff**

**Jim Landon, City Manager**

**William Reischmann, City Attorney**

**Virginia A. Smith, City Clerk**

- > Public Participation shall be in accordance with Section 286.0114 Florida Statutes.
- > Other matters of concern may be discussed as determined by City Council.
- > If you wish to obtain more information regarding the City Council's agenda, please contact the City Clerk's Office at 386-986-3713.
- > In accordance with the Americans with Disabilities Act, persons needing assistance to participate in any of these proceedings should contact the City Clerk at 386-986-3713, at least 48 hours prior to the meeting.
- > City Council Meetings are televised on Charter Spectrum Networks Channel 495 and on AT&T U-verse Channel 99.
- > All pagers and cell phones are to remain OFF while City Council is in session.

#### **CALL TO ORDER**

#### **PLEDGE OF ALLEGIANCE TO THE FLAG**

#### **ROLL CALL**

#### **PUBLIC PARTICIPATION**

Public Participation shall be held in accordance with Section 286.0114 Florida Statutes. After the Mayor calls for public participation each member of the audience interested in speaking on any topic or proposition not on the agenda or which was discussed or agendaed at the previous City Council Workshop, shall come to the podium and state their name. Each speaker will have up to three (3) minutes each to speak. The Mayor will advise when the three (3) minutes are up and the speaker will be asked to take a seat and wait until all public comments are finished to hear answers to all questions. Once all members of the audience have spoken, the Mayor will close public participation and no other questions/comments shall be heard. Council and staff will then respond to questions posed by members of the audience. Should you wish to provide Council with any material, all items shall be given to the City Clerk and made part of the record. If anyone is interested in discussing an issue

further or ask additional questions, individual Council Members and staff will be available after the meeting to discuss the matter and answer questions.

## **PRESENTATIONS**

- 1 PRESENTATION - PROPOSED FY 2019 BUDGET AND REVISED FY 2018 BUDGET FOR THE INTERNAL SERVICES FUNDS**
- 2 PRESENTATION STRATEGIC ACTION PLAN UPDATE**
- 3 PRESENTATION OF A PAVEMENT MANAGEMENT PROGRAM**
- 4 PRESENTATION 5 YEAR CAPITAL IMPROVEMENT PLAN UPDATE**

## **PUBLIC PARTICIPATION**

Remainder of Public comments is limited to three (3) minutes each.

**DISCUSSION BY CITY COUNCIL OF MATTERS NOT ON THE AGENDA**

**DISCUSSION BY CITY ATTORNEY OF MATTERS NOT ON THE AGENDA**

**DISCUSSION BY CITY MANAGER OF MATTERS NOT ON THE AGENDA**

## **ADJOURNMENT**

**CALENDAR/WORKSHEET**

**ATTACHMENTS TO MINUTES**

# City of Palm Coast, Florida Agenda Item

Agenda Date : 8/28/18

<b>Department</b>	FINANCE	<b>Amount</b>
<b>Item Key</b>	4091	<b>Account</b>
		<b>#</b>
<b>Subject</b>	PRESENTATION - PROPOSED FY 2019 BUDGET AND REVISED FY 2018 BUDGET FOR THE INTERNAL SERVICES FUNDS	
<b>Background :</b>	Staff will provide a presentation of the FY 2018 revised and FY 2019 proposed budgets for internal services funds.	
<b>Recommended Action :</b>	For presentation purposes.	

# City of Palm Coast, Florida

## Agenda Item

Agenda Date: 08/28/2018

<b>Department</b>	PLANNING	<b>Amount</b>
<b>Item Key</b>	4125	<b>Account</b>
<b>Subject</b>	PRESENTATION STRATEGIC ACTION PLAN UPDATE	
<b>Background :</b>	<p>As part of the annual Strategic Action Plan evaluation process, City Council provided direction to staff and reinforced numerous areas of importance within the six long-term goals. On April 17, 2018, City Council passed Resolution 2018-53 adopting 11 new priorities. Staff will present an update on the progress made while identifying budget considerations for Fiscal Year 19 and beyond.</p> <ol style="list-style-type: none"><li>1. Evaluate opportunities to work with citizens along Florida Park Drive to improve landscaping along the roadway</li><li>2. Engage an external consultant to identify options through a traffic engineering study to address traffic issues on Florida Park Drive</li><li>3. Create a stakeholders group to create a new vision for Town Center through a strategic approach</li><li>4. Create a dedicated funding mechanism to support events and programs in pursuit of innovation in Town Center. Utilize stakeholders to create funding program framework</li><li>5. Evaluate the feasibility of requiring new construction to incorporate a committed fiber port through building code regulations</li><li>6. Develop a robust citizen engagement platform and ensure that cost-benefit analysis includes ongoing maintenance of the platform</li><li>7. Evaluate opportunities to improve public facing “public records” search capabilities</li><li>8. Improve communications infrastructure (phone/internet service) at City Hall and other City facilities to ensure continuum of services</li><li>9. Evaluate existing software product(s)’ maintenance costs and technological advancement needs to ensure that long-term financial investment is acceptable or justifies an alternative product</li><li>10. Evaluate Town Center and other locations within the southern part of the City with the potential to incorporate a future premier multi-purpose recreation center that all generations are served</li><li>11. Request Florida Power &amp; Light to provide a presentation to City Council to discuss feasibility of underground utility retrofits and mounting of equipment on utility poles</li></ol>	
<b>Recommended Action:</b>	Presentation purposes only.	

# City of Palm Coast, Florida Agenda Item

Agenda Date: 08/28/2018

<b>Department</b>	CITY CLERK	<b>Amount</b>
<b>Item Key</b>	4152	<b>Account</b>
		<b>#</b>
<b>Subject</b>	PRESENTATION OF A PAVEMENT MANAGEMENT PROGRAM	
<b>Background :</b>	Staff will provide Council with a presentation on the pavement management program.	
<b>Recommended Action :</b>	For presentation purposes.	

# City of Palm Coast, Florida Agenda Item

Agenda Date : 08/28/2018

<b>Department</b>	CITY CLERK	<b>Amount</b>
<b>Item Key</b>	4151	<b>Account</b>
		<b>#</b>
<b>Subject</b>	PRESENTATION 5 YEAR CAPITAL IMPROVEMENT PLAN UPDATE	
<b>Background :</b>	Staff will provide Council with an update to the 5 year capital improvement plan.	
<b>Recommended Action :</b>	For presentation purposes.	

# Fiscal Year 2019 5-Year Capital Improvement Plans

Recreation Impact Fee Fund  
Fire Impact Fee Fund  
SR100 CRA Fund  
Transportation Impact Fee Fund  
Streets Improvement Fund  
Capital Improvement Fund



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# Recreation Impact Fee Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Prior Year Carry-over	632,777	238,323	227,923	216,067	210,592	211,563
Revenues:						
Recreation Impact Fees	590,000	613,600	638,144	644,525	650,971	657,480
Grants:						
FDOT Lehigh Trail Head	-	91,000	-	-	-	-
Total Revenues	590,000	704,600	638,144	644,525	650,971	657,480
Total Available Funds	1,222,777	942,923	866,067	860,592	861,563	869,044
Projects:						
ITMS Restrooms	191,489	-	-	-	-	-
Town Center Restrooms	342,965	-	-	-	-	-
Lehigh Trail Head	-	165,000	-	-	-	-
Transfer to Cap Projects - Community Center	450,000	550,000	450,000	450,000	450,000	450,000
Transfer to Cap Projects - Long Creek	-	-	200,000	200,000	200,000	200,000
Total Expenditures	984,454	715,000	650,000	650,000	650,000	650,000
Available Funds End of Year	238,323	227,923	216,067	210,592	211,563	219,044



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Items in purple are unfunded

Items in blue at least partially funded by grants

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# Fire Impact Fee Fund

	FY 18 Revised	FY 19	FY 20	FY 21	FY 22	FY 23
Prior Year Carry-over	719,396	924,596	1,131,848	1,341,173	1,552,590	1,766,122
Revenues:						
Fire Impact Fees	205,200	207,252	209,325	211,418	213,532	215,667
Total Revenues	205,200	207,252	209,325	211,418	213,532	215,667
Total Available Funds	924,596	1,131,848	1,341,173	1,552,590	1,766,122	1,981,790
Projects:						
Fire Station #22 Replacement	-	-	-	-	-	250,000
Total Expenditures	-	-	-	-	-	250,000
Available Funds End of Year	924,596	1,131,848	1,341,173	1,552,590	1,766,122	1,731,790



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# SR100 CRA Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Starting Fund Balance	251,222	850,732	681,411	1,021,587	523,642	1,088,045
Revenues:						
Intergovernmental Revenue - (County Portion of Taxes)	1,139,796	1,211,111	1,235,300	1,260,000	1,285,200	1,310,900
Tax Increment (COPC Portion of Taxes)	645,075	721,730	736,200	750,900	765,900	781,200
Sale of Land - SR100 & Bulldog Drive	685,630					
Total Revenues	2,470,501	1,932,841	1,971,500	2,010,900	2,051,100	2,092,100
Total Available Funds	2,721,723	2,783,573	2,652,911	3,032,487	2,574,742	3,180,145
Expenditures:						
Operating Expenditures	139,237	146,785	146,785	146,785	146,785	146,785
Debt Service:						
Ameris Bank Loan	405,776	404,738	410,458	415,695	415,449	416,892
BB&T Loan	523,875	527,639	524,082	521,365	524,464	525,243
Projects:						
Central Park Community Areas	-	100,000	550,000	1,025,000	-	-
Land Purchase - 178 Midway Drive	202,103	-	-	-	-	-
Transfer to Capital Projects - Repayment of Community Wing	600,000	823,000	-	-	-	-
Transfer to General Fund - Repayment of 92 & 108 Bulldog Drive	-	-	-	400,000	400,000	400,000
Transfer to Capital Projects - Community Wing Generator		100,000				
Total Expenditures	1,870,991	2,102,162	1,631,325	2,508,845	1,486,698	1,488,920
Available Funds End of Year	850,732	681,411	1,021,587	523,642	1,088,045	1,691,225



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# Transportation Impact Fee Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Prior Year Carry-over	2,430,520	3,720,976	4,354,976	434,976	2,334,976	4,084,976
<b>Revenues</b>						
Transportation Impact Fees	2,250,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Grants	-	-	-	-	-	-
FDOT - Belle Terre Imp. (Pine Grove to Pritchard)	-	-	-	-	-	-
FDOT - Belle Terre Imp. (Ponce Deleon to Point Pleasant)	-	-	-	-	-	-
FDOT - Belle Terre Imp. (Royal Palms Intersection)	-	-	-	-	-	-
FDOT - Seminole Woods Turn Lane	-	255,350	-	-	-	-
<b>Total Revenues</b>	<b>2,250,000</b>	<b>2,255,350</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>
<b>Total Available Funds</b>	<b>4,680,520</b>	<b>5,976,326</b>	<b>6,354,976</b>	<b>2,434,976</b>	<b>4,334,976</b>	<b>6,084,976</b>



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# Transportation Impact Fee Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Projects:						
<b>Impact Fee Study</b>	<b>30,000</b>	-	-	-	-	-
<b>Seminole Woods Turn Lane</b>	<b>5,000</b>	<b>316,350</b>	-	-	-	-
- Construction(LAP Portion)	-	255,350				
- CEI	5,000	35,000				
- Contingency	-	26,000				
<b>Belle Terre - State Rd 100</b>	<b>370,823</b>	-	-	-	-	-
- Design & Construction Administration	8,324	-	-	-	-	-
- Construction	362,499	-	-	-	-	-
<b>Belle Terre Lane - PCP to Pine Lakes</b>	-	-	-	-	<b>150,000</b>	<b>500,000</b>
<b>Belle Terre Safety Improvements</b>	<b>345,721</b>	<b>30,000</b>	<b>2,820,000</b>	-	-	-
- Design & Construction Administration	345,721	30,000	50,000	-	-	-
- Construction & CEI (East Hampton)	-	-	120,000	-	-	-
- Construction & CEI (Pritchard to Pine Grove)	-	-	880,000	-	-	-
- Construction & CEI (Ponce DeLeon to Point Pleasant)	-	-	770,000	-	-	-
- Construction & CEI (Royal Palms Parkway)	-	-	1,000,000	-	-	-



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# Transportation Impact Fee Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
<b>Projects:</b>						
<b>Whiteview Safety Improvements</b>	<b>25,000</b>	<b>575,000</b>	<b>2,000,000</b>	-	-	-
- Design & Construction Administration	25,000	575,000	50,000	-	-	-
- Construction & CEI (US1 to White Mill)	-	-	1,375,000	-	-	-
- Construction & CEI (Whippoorwill& Ravenwood )	-	-	450,000	-	-	-
- Construction & CEI (Princess Rose)	-	-	125,000	-	-	-
<b>Traffic Signals</b>	<b>83,000</b>	<b>600,000</b>	-	-	-	-
* - Matanzas / I95 Interchange (New Signals) - FDOT Project	-	-	-	-	-	-
- Eastwood Dr./Market Ave Int. (New Signal)	83,000	600,000	-	-	-	-
<b>Transfer to OKR SAD Impact Fees</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>Transfer to Streets Improvement Fund - OKR N. Widening Phase 1</b>	-	-	<b>1,000,000</b>	-	-	-



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# Transportation Impact Fee Fund –Summary

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Projects:						
<b>Impact Fee Study</b>	<b>30,000</b>	-	-	-	-	-
<b>Seminole Woods Turn Lane</b>	<b>5,000</b>	<b>316,350</b>	-	-	-	-
<b>Belle Terre - State Rd 100</b>	<b>370,823</b>	-	-	-	-	-
<b>Belle Terre Lane - PCP to Pine Lakes</b>	-	-	-	-	<b>150,000</b>	<b>500,000</b>
<b>Belle Terre Safety Improvements</b>	<b>345,721</b>	<b>30,000</b>	<b>2,820,000</b>	-	-	-
<b>Whiteview Safety Improvements</b>	<b>25,000</b>	<b>575,000</b>	<b>2,000,000</b>	-	-	-
<b>Traffic Signals</b>	<b>83,000</b>	<b>600,000</b>	-	-	-	-
<b>Transfer to OKR SAD Impact Fees</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>Transfer to Streets Improvement Fund - OKR N. Widening Phase 1</b>	-	-	<b>1,000,000</b>	-	-	-
<b>Total Expenditures</b>	<b>959,544</b>	<b>1,621,350</b>	<b>5,920,000</b>	<b>100,000</b>	<b>250,000</b>	<b>600,000</b>
<b>Available Funds End of Year</b>	<b>3,720,976</b>	<b>4,354,976</b>	<b>434,976</b>	<b>2,334,976</b>	<b>4,084,976</b>	<b>5,484,976</b>



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# Streets Improvement Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Prior Year Carry-over	3,560,496	3,374,491	2,058,272	50,446	5	4,145
Revenues:						
Local Option Fuel Tax	1,937,552	2,044,829	2,106,174	2,169,359	2,234,440	2,301,473
State Revenue Sharing	701,886	697,046	711,000	725,200	739,700	754,500
Grants:						
OKR Extension Phase 2	2,500	37,500	-	-	-	-
OKR North Widening Design - FDOT LAP Agreement	200,000	-	-	-	-	-
OKR North Widening ROW - FDOT LAP Agreement	440,000	678,600	-	-	-	-
OKR North Widening Construction - FDOT LAP Agreement	-	-	6,000,000	-	-	-
SR 100 I95 Ramp Landscape	-	-	-	100,000	-	-
Lakeview Boulevard Path Construction	200,000	280,806	-	-	-	-
Matanzas I95 Interchange Entry Signs	-	-	-	-	450,000	-
Transfer from Transportation Impact Fee Fund - OKR North	-	-	1,000,000	-	-	-
Transfer from Capital Projects Fund Whiteview Path	28,000	-	-	-	-	-
Transfer from Capital Projects Fund Citation	-	300,000	-	-	-	-
<b>Total Revenues</b>	<b>3,509,938</b>	<b>4,038,781</b>	<b>9,817,174</b>	<b>2,994,559</b>	<b>3,424,140</b>	<b>3,055,973</b>
<b>Total Available Funds</b>	<b>7,070,434</b>	<b>7,413,272</b>	<b>11,875,446</b>	<b>3,045,005</b>	<b>3,424,145</b>	<b>3,060,118</b>



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# Streets Improvement Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
<b>Capacity Improvement Projects:</b>						
<b>OKR Extension Phase 2</b>	2,500	37,500	-	-	-	-
<b>Palm Harbor Extension</b>	22,995	-	-	-	-	-
<b>*OKR North Widening Design</b>	291,000	-	-	-	-	-
<b>*OKR North Widening ROW</b>	440,000	678,600	-	-	-	-
<b>*OKR North Widening Construction</b>		-	7,000,000	-	-	-
<b>Wetland Mitigation Engineering Study</b>	2,593	-	-	-	-	-
<b>Safety Improvement Projects:</b>						
	71,059	445,000	1,755,000	565,000	55,000	60,000
<b>Intersection/Turn Lanes</b>	50,000	165,000	55,000	565,000	55,000	60,000
- ADA Transition Plan & Implementation	50,000	50,000	-	50,000	-	50,000
- Signalized Intersection Analysis & Modifications (53)	-	10,000	50,000	10,000	50,000	10,000
- Signage (pedestrian/bicycle)	-	5,000	5,000	5,000	5,000	-
- Roundabout Safety Improvements (Town Center - 2)	-	100,000	-	500,000	-	-
<b>Citation Boulevard Improvements</b>	21,059	215,000	1,700,000	-	-	-
<b>*Florida Park Drive Traffic Study</b>	-	65,000	-	-	-	-



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# Streets Improvement Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Path Projects:						
<b>Sidewalks and Bike Paths (New)</b>	<b>314,765</b>	<b>425,000</b>	<b>400,000</b>	<b>55,000</b>	<b>175,000</b>	<b>275,000</b>
- Benches on Existing Paths	-	-	-	55,000	-	-
- St. Joe Walkway Rehab (Palm Coast Pkwy. to Intracoastal)	44,058	-	-	-	-	-
- Forest Branch Trail & OKR Temporary Path - Phase 1	212,229	-	-	-	-	-
- Forest Grove Drive East & West Extensions	11,230	-	-	-	-	-
- OKR Temporary Path - Phase 2	-	175,000	-	-	-	-
- Palm Coast Parkway EB (Florida Park to Community Center)	18,747	-	-	-	-	-
- Palm Coast Pkwy EB - missing segments (Pine Lakes to BT)	500	100,000	400,000	-	-	-
- Pedestrian Access on Collectors (Pilot Study)	-	100,000	-	-	-	-
- Whiteview (Whitemill to US1 )	28,000	-	Part of WSIP	-	-	-
- Mid-Block Crossing Enhancements (various locations )	-	50,000	-	-	50,000	-
- Belle Terre Parkway NB (Target Center to Market Ave)	-	-	-	-	75,000	25,000
- Oak Trails Blvd. (Bleau Ct. to Black Alder Dr.)	-	-	-	-	50,000	250,000
<b>*Lakeview Sidewalk (Lamancha to London )</b>	<b>211,214</b>	<b>400,000</b>	-	-	-	-



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# Streets Improvement Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Beautification Projects:						
<b>Parkway Beautification</b>	<b>38,533</b>	<b>50,000</b>	-	<b>290,000</b>	<b>1,105,000</b>	-
- Entry Sign & Median - Whiteview Pkwy at US1	-	-	Part of WSIP	-	-	-
- Entry Sign (Major Gateway) - I95/Matanzas Interchange	-	-	-	-	500,000	-
- Fountain in FDOT pond at Palm Coast Pkwy SB exit ramp	-	-	-	-	30,000	-
- Palm Harbor Pkwy Median - European Village	29,803	50,000	-	-	-	-
- Seminole Woods Median Imp. - SR100 to north of Citation	-	-	-	10,000	575,000	-
- SR100 & I95 Interchange Improvements	-	-	-	280,000	-	-
- Whiteview Median Imp. - East of Whitemill to US1	8,730	-	Part of WSIP	-	-	-



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# Streets Improvement Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
<b>Street Lighting Projects:</b>						
<b>*Continuous Street Lighting</b>	<b>59,800</b>	<b>308,900</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>
- Master Plan Update Study	14,380	-	-	-	-	-
- Lakeview - Design (London to Matanzas)	20,420	-	-	-	-	-
- Lakeview - Upfront Construction Costs (London to Matanzas)	-	30,000	-	-	-	-
- Belle Terre Parkway - Design (Palm Coast Pkwy. to SR100)	25,000	28,900	-	-	-	-
- Whitemill - Design (Pine Lakes to Whiteview)	-	Part of WSIP	-	-	-	-
- Whiteview - Design (US1 to Pritchard)	-	Part of WSIP	-	-	-	-
- Belle Terre - Construction (PCP-WB to PCP-EB)	-	-	-	-	-	-
- Belle Terre - Construction (PCP-EB to Cypress Point)	-	-	-	-	-	-
- Belle Terre - Construction (Cypress Point to Pine Lakes)	-	-	-	-	-	-
- Belle Terre - Construction (Pine Lakes to Parkview-S)	-	-	-	-	-	-
- Belle Terre - Construction (Parkview-S to White View)	-	-	-	-	-	-
- Belle Terre - Construction (White View to Rymfire)	-	-	-	-	-	-
- Belle Terre - Construction (Rymfire to Royal Palm)	-	-	-	-	-	-
- Belle Terre - Construction (Royal Palm to East Hampton)	-	-	-	-	-	-
- Belle Terre - Construction (East Hampton to SR100)	-	-	-	-	-	-



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# Streets Improvement Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Bridge Rehabilitation Projects:						
<b>Bridge Rehab and Renewal</b>	<b>182,110</b>	<b>30,000</b>	-	<b>150,000</b>	-	<b>250,000</b>
Traffic Signal Projects:						
<b>Traffic Signals</b>	<b>70,268</b>	<b>250,000</b>	<b>90,000</b>	-	-	-
- <i>Signal Optimization</i>	70,268	250,000	90,000	-	-	-
Street Rehabilitation & Renewal Projects:						
<b>*Street Rehab and Renewal</b>	<b>1,989,107</b>	<b>2,730,000</b>	<b>2,330,000</b>	<b>1,735,000</b>	<b>1,835,000</b>	<b>2,060,000</b>
- <i>Street resurfacing and renewal</i>	1,625,716	2,500,000	2,100,000	1,500,000	1,600,000	1,700,000
- <i>Street resurfacing and renewal enhancement</i>	-	-	1,000,000	1,900,000	1,900,000	2,200,000
- <i>Pavement analysis</i>	133,391	-	-	-	-	125,000
- <i>Restriping</i>	150,000	150,000	150,000	150,000	150,000	150,000
- <i>Guardrail replacements from accidents</i>	25,000	25,000	25,000	25,000	25,000	25,000
- <i>Replacement cabinets from accidents</i>	55,000	55,000	55,000	60,000	60,000	60,000



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Items in purple are unfunded

Items in blue at least partially funded by grants

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# Streets Improvement Fund - Summary

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Capacity Improvement Projects:	759,088	716,100	7,000,000	-	-	-
Safety Improvement Projects:	71,059	445,000	1,755,000	565,000	55,000	60,000
Path Projects:	525,979	825,000	400,000	55,000	175,000	275,000
Beautification Projects:	38,533	50,000	-	290,000	1,105,000	-
Street Lighting Projects:	59,800	308,900	250,000	250,000	250,000	250,000
Bridge Rehabilitation Projects:	182,110	30,000	-	150,000	-	250,000
Traffic Signal Projects:	70,268	250,000	90,000	-	-	-
Street Rehabilitation & Renewal Projects:	1,989,107	2,730,000	2,330,000	1,735,000	1,835,000	2,060,000
<b>Total Expenditures</b>	<b>3,695,944</b>	<b>5,355,000</b>	<b>11,825,000</b>	<b>3,045,000</b>	<b>3,420,000</b>	<b>2,895,000</b>
<b>Available Funds End of Year</b>	<b>3,374,491</b>	<b>2,058,272</b>	<b>50,446</b>	<b>5</b>	<b>4,145</b>	<b>165,118</b>
<b>Street resurfacing and renewal recommended total expense</b>	<b>-</b>	<b>2,500,000</b>	<b>3,100,000</b>	<b>3,400,000</b>	<b>3,500,000</b>	<b>3,900,000</b>
<b>Funding Need</b>		<b>-</b>	<b>1,000,000</b>	<b>1,900,000</b>	<b>1,900,000</b>	<b>2,200,000</b>



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# Capital Projects Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Prior Year Carry-over	2,139,298	2,498,756	214,803	49,803	1,748,303	2,124,228
<b>Revenues:</b>						
Ad Valorem Taxes	600,000	-	-	-	-	-
Small County Surtax	3,050,000	3,400,000	3,570,000	3,748,500	3,935,925	4,132,721
Transfer from Recreation Impact Fees - Long Creek	-	-	200,000	200,000	200,000	200,000
Transfer from Recreation Impact Fees - Comm Center	450,000	550,000	450,000	450,000	450,000	450,000
Transfer Proceeds from CRA - Community Wing	600,000	823,000	-	-	-	-
Transfer Proceeds from CRA - Community Wing Generator		100,000	-	-	-	-
<b>Grants:</b>						
Transfers from CDBG Entitlement - Seminole Woods MUP	400,000	480,000	-	-	-	-
FEMA - City Hall Generator	-	323,047	-	-	-	-
FIND - Long Creek Nature Preserve	-	-	150,000	-	-	-
<b>Total Revenues</b>	<b>5,100,000</b>	<b>5,676,047</b>	<b>4,370,000</b>	<b>4,398,500</b>	<b>4,585,925</b>	<b>4,782,721</b>
<b>Total Available Funds</b>	<b>7,239,298</b>	<b>8,174,803</b>	<b>4,584,803</b>	<b>4,448,303</b>	<b>6,334,228</b>	<b>6,906,950</b>



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# Capital Projects Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
<b>Path &amp; Trail Projects:</b>						
<b>*Sesame Boulevard Path</b>	<b>400,000</b>	<b>480,000</b>	-	-	-	-
<b>Path Rehab &amp; Renewal (Existing)</b>	<b>3,711</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>425,000</b>
- Resurface Asphalt Trails	520	150,000	-	150,000	150,000	-
- Linear: Renew Shell Trails	-	-	150,000	-	-	-
- Graham Swamp: Renew Shell Trails	-	-	-	-	-	150,000
- Graham Swamp: Boardwalk Repair & Replacement	-	-	-	-	-	275,000
- Forest Branch Trail Lighting	3,191	-	-	-	-	-
<b>Trailheads, Trail Signs, Commercial District Wayfinding</b>	<b>15,000</b>	<b>35,000</b>	-	<b>50,000</b>	-	<b>50,000</b>
<b>Trails &amp; Trail Amenities</b>	-	-	-	<b>300,000</b>	<b>850,000</b>	<b>500,000</b>
- Northeast Corridor Trailhead & Trails	-	-	-	300,000	500,000	500,000
- Graham Swamp Trail Extension (OKR Trailhead to Lehigh Trail)	-	-	-	-	350,000	-
<b>Transfer to Streets Fund - Whiteview Path (Whitemill to US1)</b>	<b>28,000</b>	-	-	-	-	-
<b>Transfer to Streets Fund - Citation Path</b>	-	<b>300,000</b>	-	-	-	-



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# Capital Projects Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
<b>Park Projects:</b>						
<b>*Holland Park Phase I</b>	92,222	-	-	-	-	-
<b>*Holland Park Phase II</b>	146,320	3,775,000	-	-	-	-
- Holland Park Improvements Design/CEI	144,570	75,000	-	-	-	-
- Holland Park Renovation Construction	1,750	3,700,000	-	-	-	-
<b>Long Creek Nature Preserve</b>	-	200,000	3,050,000	-	-	-
- Long Creek Nature Preserve Design/CEI	-	200,000	100,000	-	-	-
- Long Creek Nature Preserve Construction	-	-	2,950,000	-	-	-
<b>Matanzas Woods/ Indian Trails Neighborhood Park</b>	-	-	-	30,000	-	-
- Site Analysis	-	-	-	30,000	-	-
- Design & Construction Administration	-	-	-	-	-	-
- Construction	-	-	-	-	-	-
<b>Quail Hollow Neighborhood Park</b>	-	-	-	100,000	1,100,000	-
- Design & Construction Administration	-	-	-	100,000	30,000	-
- Construction	-	-	-	-	1,070,000	-



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# Capital Projects Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Park Projects - Rehab & Renewal:						
<b>Park Rehab and Renewals</b>	<b>172,084</b>	<b>925,000</b>	<b>860,000</b>	<b>735,000</b>	<b>2,035,000</b>	<b>1,250,000</b>
- Belle Terre: Multi-Purpose Field Sod Replacement & Underdrain	-	-	-	-	200,000	-
- Frieda Zamba Pool: Locker Restroom Building Replacement	-	-	-	-	200,000	1,100,000
- Frieda Zamba Pool: Pump Room/Storage Building Improvement	19,630	-	-	-	-	-
- Frieda Zamba Pool: Replace Pool Deck	-	-	-	-	100,000	-
- Holland: Multi-Purpose & Baseball Fields Sod Replacement	-	-	-	-	160,000	-
- ITSC : Add Shade Sails @ Baseball & Field Bleachers	-	-	300,000	-	-	-
- ITSC: Baseball & Softball Fields Sod Replacement	-	-	160,000	-	-	-
- ITSC: Baseball Concession Building Electrical Improvements	-	200,000	-	-	-	-
- ITSC: Field #1 & #2 Sod Replacement & Underdrain	-	150,000	-	-	-	-
- ITSC: Field Lighting Conversion to LED (Baseball & 1-4)	-	-	-	-	1,150,000	-
- Linear: Playground Rehabilitation	-	-	-	300,000	-	-
- Linear: Shuffleboard Court Resurfacing	-	-	-	20,000	-	-



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# Capital Projects Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
<b>Park Projects - Rehab &amp; Renewal: (continued)</b>						
- Palm Harbor Golf Club: Clubhouse Improvements	-	100,000	-	-	-	-
*- Park Security & Safety (ITSC, BT, SW, WP, HP)	-	100,000	250,000	-	-	-
- Playground Shade Sail Program (BT, RC, SW, WP)	(723)	-	-	-	-	-
- Ralph Carter: Add Pickle Ball Courts	-	Part of HP2	-	-	-	-
- Ralph Carter: Basketball Court Resurfacing	-	-	-	30,000	-	-
- Ralph Carter: Multi-Purpose Field Sod Replacement & Underdrain	-	-	-	160,000	-	-
- Seminole: Basketball Court Resurfacing	-	-	-	30,000	-	-
- Seminole: Tennis Court Resurfacing & Improvements	-	-	-	45,000	-	-
- Tennis Center: Add Shade Cover for Court #10 Walkway	-	20,000	-	-	-	-
- Tennis Center: Court Rehabilitation (4-10)	-	100,000	-	-	-	-
- Tennis Center: Fencing Replacement	-	50,000	-	-	-	-
- Tennis Center: Tennis Shed Repairs	-	10,000	-	-	-	-
- Waterfront: Fishing Pier Deck Board Replacement	-	-	-	-	75,000	-
- Community Center: Bleacher Covering & Misting Station	-	45,000	-	-	-	-
- Other Projects to be Determined	103,177	75,000	75,000	75,000	75,000	75,000
- Contingency / Safety Improvements	50,000	75,000	75,000	75,000	75,000	75,000
<b>ITSC Additional Lighting</b>	<b>50,680</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



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# Capital Projects Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
IT Capital Projects:						
<b>*Information Technology Capital Upgrades</b>	-	<b>880,000</b>	-	<b>910,000</b>	-	-
- New Data Center (City Hall)	-	400,000	-	-	-	-
- COLO 1 Rehabilitation and/or Relocation	-	150,000	-	-	-	-
- Phone System Upgrades	-	250,000	-	-	-	-
- Fiber Connections	-	80,000	-	-	-	-
- Network Equipment Upgrades	-	-	-	360,000	-	-
- Wireless Network Upgrades	-	-	-	200,000	-	-
- Security Upgrades	-	-	-	350,000	-	-
<b>Transfer to Recreation Impact Fee Fund - Restrooms Projects</b>	-	-	-	-	-	-
Other Projects:						
<b>Wetland Mitigation Bank Construction</b>	<b>25,000</b>	<b>50,000</b>	<b>350,000</b>	<b>350,000</b>	-	-



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# Capital Projects Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
City Facility Projects:						
<b>Community Center Renovation and Expansion</b>	<b>3,642,525</b>	-	-	-	-	-
<b>Community Center Generator</b>	-	<b>275,000</b>	-	-	-	-
<b>City Hall</b>	<b>15,000</b>	<b>225,000</b>	-	-	-	-
- <i>City Hall Interior Modifications</i>	<i>15,000</i>	<i>225,000</i>	-	-	-	-
<b>*City Hall / Community Wing Generator</b>	<b>15,000</b>	<b>500,000</b>	-	-	-	-
<b>*Public Works Facility</b>	-	<b>1,000,000</b>	<b>10,600,000</b>	<b>10,150,000</b>	-	-
- <i>Design &amp; Construction Administration</i>	-	<i>1,000,000</i>	<i>600,000</i>	<i>150,000</i>	-	-
- <i>Construction</i>	-	-	<i>10,000,000</i>	<i>10,000,000</i>	-	-
<b>Energy Improvements at City Facilities</b>	<b>60,000</b>	<b>90,000</b>	<b>50,000</b>	-	-	-
<b>Facilities ADA Transition Plan &amp; Implementation</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>



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# Capital Projects Fund - Summary

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Path & Trail Projects:	446,711	965,000	150,000	500,000	1,000,000	975,000
Park Projects:	238,542	3,975,000	3,050,000	130,000	1,100,000	-
Park Projects - Rehab & Renewal:	222,764	925,000	860,000	735,000	2,035,000	1,250,000
IT Capital Projects:	-	880,000	-	910,000	-	-
Other Projects:	25,000	50,000	350,000	350,000	-	-
City Facility Projects:	3,807,525	1,165,000	125,000	75,000	75,000	75,000
<b>Total Expenditures</b>	<b>4,740,542</b>	<b>7,960,000</b>	<b>4,535,000</b>	<b>2,700,000</b>	<b>4,210,000</b>	<b>2,300,000</b>
<b>Available Funds End of Year</b>	<b>2,498,756</b>	<b>214,803</b>	<b>49,803</b>	<b>1,748,303</b>	<b>2,124,228</b>	<b>4,606,950</b>
<b>*Public Works Facility</b>	<b>-</b>	<b>1,000,000</b>	<b>10,600,000</b>	<b>10,150,000</b>	<b>-</b>	<b>-</b>
<b>Funding Need</b>	<b>-</b>	<b>780,197</b>	<b>10,765,000</b>	<b>9,231,697</b>	<b>-</b>	<b>-</b>



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# City of Palm Coast, Florida Agenda Item

Agenda Date : 08/28/2018

<b>Department</b>	CITY CLERK	<b>Amount</b>
<b>Item Key</b>	4126	<b>Account</b>
		<b>#</b>
<b>Subject</b>	CALENDAR/WORKSHEET	
<b>Background :</b>		
<b>Recommended Action :</b>		



**Meeting Calendar for 8/29/2018 through 9/30/2018**

**9/4/2018 4:30 PM**

City Council Special Workshop-Budget  
City Hall

**9/4/2018 6:00 PM**

City Council  
City Hall

**9/5/2018 10:00 AM**

Code Enforcement Board  
City Hall

**9/5/2018 5:05 PM**

City Council Special Meeting-Budget  
City Hall

**9/11/2018 10:00 AM**

City Council Workshop  
City Hall

**9/12/2018 5:30 PM**

Leisure Services Advisory Committee  
Palm Coast Community Center

**9/18/2018 9:00 AM**

City Council  
City Hall

**9/18/2018 5:30 PM**

Planning & Land Development Regulation Board  
City Hall



**Meeting Calendar for 8/29/2018 through 9/30/2018**

**9/19/2018 5:05 PM**

City Council Special Meeting-Budget

City Hall

**9/25/2018 9:00 AM**

City Council Workshop

City Hall

**9/27/2018 5:00 PM**

Beautification and Environmental Advisory Committee

City Hall

#	File #	Item	Title	Staff
			<b>Workshop Special Budget 9/4/2018 4:30 pm</b>	
1		Presentation	Final Proposed Budget	Alves/Williams
			<b>Business 9/4/2018</b>	
1		Resolution	Utility Rate amendment	Adams
2		Proclamation	Senior Games	Boyer/Washington
3		Presentation	Photo Contest Winners	Lane
4		Ordinance	OKR rezoning	Meehan
5		Ordinance	Whiteview MPD	Meehan
6		Ordinance	Amend Town Center MPD Shade canopies	Meehan
7		Appointment	PLDRB members	Smith
			<b>Business 9/5/2018 PROPOSED SPECIAL BUDGET 5:05 PM</b>	
1		Resolution	Budget items	Alves/Williams
			<b>Workshop 9/11/2018</b>	
1		Resolution	Annual Fleet	Abreu
2		Resolution	Stormwater Final Rate Study	Cote
3		Resolution	Matanzas Land Exchange Agreement & Joint Use Stormwater Easement	Falgout
4		Ordinance	Amend LDC Chapter 5 rewrite	Hoover
			<b>Business 9/18/2018</b>	
1		Resolution	Stormwater Final Rate Study-Rate amendment	Cote
2		Ordinance	Amend LDC Chapter 5 rewrite	Hoover
3		Resolution	Matanzas Land Exchange Agreement & Joint Use Stormwater Easement	Falgout
4		Proclamation	Pink Army	Lane
5		Resolution	Final Plat Approval Grand Landings Phase 3B	Meehan
6		Resolution	Final Plat Approval Grand Landings Phase 3C	Meehan
7		Ordinance	Amend Town Center MPD Shade canopies	Meehan
			<b>Workshop 9/25/2018</b>	
			<b>Business 9/19/2018 PROPOSED SPECIAL BUDGET 5:05 PM</b>	
1		Resolution	Budget items	Alves
2		Resolution	Fleet	Abreu
			<b>Future</b>	
1		Resolution	Utility Fee Schedule	Adams
2		Resolution	Master Plan SCADA Telemetry Standardization	Adams/Hogan

<b>3</b>	Resolution	Annual Fire Inspection Fees	Alves
<b>4</b>	Resolution	Budget Amendment '18-- 11/4	Alves
<b>5</b>	Resolution	Reuse Master Plan	Ashburn
<b>6</b>	Resolution	Permit compliance with NECGA (MOU and Conservation easement)	Bevan
<b>7</b>	Resolution	Interlocal Mala Compra Storm Drain Project	Blake/Kronenberg
<b>8</b>	Resolution	Purchase/Installation Ozone Odor Control Unit WWTP #1	Blake
<b>9</b>	Resolution	Purchase/Installation Primary Clarifier Process Equipment WWTP #1	Blake
<b>10</b>	Presentation	Senior Games Celebration of Athletes 10/02	Boyer/Washington
<b>11</b>	Resolution	Stormwater and Environmental Engineering Services WO	Cote/Peel
<b>12</b>	Resolution	Property Exchange NECGA	Falgout
<b>13</b>	Presentation	Drones 10/9	Kladke
<b>14</b>	Proclamation	Diabetes Awareness 11/6	Lane
<b>15</b>	Presentation	Citizen's Academy Graduation-10/16 44	Lane
<b>16</b>	Proclamation	FI City Government Week 10/16	Lane
<b>17</b>	Ordinance 1st	Coastal Trace FLUM	Papa
<b>18</b>	Ordinance 1st	Coastal Trace Rezoning	Papa

# City of Palm Coast, Florida Agenda Item

Agenda Date : 08/28/2018

<b>Department</b> CITY CLERK <b>Item Key</b> 4176	<b>Amount</b> <b>Account</b> <b>#</b>
<b>Subject</b> ATTACHMENTS TO MINUTES	
<b>Background :</b>	
<b>Recommended Action :</b>	

# Fiscal Year 2019

## Presentation of Internal Service Funds

Tuesday, August 28<sup>th</sup> 2018

Helena P. Alves, CGFO, CIA, MBA  
Finance Director

Lina Williams  
Central Services Manager, Budget Coordinator



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# Budget Preparation Timeline

## January - March

- First Quarter Review
- Annual Financial Audit
- Presentation of Annual Progress Report
- Survey Results to City Council
- Annual Update of the Strategic Action Plan

## April - May

- Review 10 Year Infrastructure Plan
- Departments Begin FY 2019 Budget Preparation
- Second Quarter Review
- Year to Date Budget Results Presentation



# Budget Preparation Timeline

## May – June

- Fund Accounting & Long Term Planning Presentation
- Property Tax & Other Revenues Presentation

## July - August

- General Fund Budget Workshop
- Adopt Maximum Millage Rate (August 4<sup>th</sup> deadline)
- Third Quarter Review
- Proprietary & Special Revenue Budget Workshop
- Internal Services & Capital Funds Budget Workshop
- Final Proposed Budget Presentation



# Budget Preparation Timeline

## September

- Public Hearing to Tentatively Adopt Millage Rate & Budget
- Public Hearing to Adopt Final Millage Rate & Budget

## October – December

- FY 2018 Year End Close-out
- End of Year Review with Departments



# Internal Service Funds



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# Fleet Fund

	Budget 2018	Estimated 2018	Budget 2019	Change 2018-2019	Percentage Change
Internal Charges	3,607,987	3,607,987	3,454,307		
Internal/External Fuel Charges	784,100	750,287	766,304		
Misc. Revenue	45,000	83,000	45,000		
Auction Proceeds	200,000	149,000	200,000		
Transfers for New Equipment	327,300	313,400	700,515		
Appropriated Fund Balance	-	-	498,897		
<b>Total Revenues</b>	<b>4,964,387</b>	<b>4,903,674</b>	<b>5,665,023</b>	<b>700,636</b>	<b>14.1%</b>
Operating Expenditures	2,169,381	2,226,029	2,489,606		
Capital Outlay	2,007,900	1,919,552	3,175,417		
Replacement Reserves	787,106	758,093	-		
<b>Total Expenditures</b>	<b>4,964,387</b>	<b>4,903,674</b>	<b>5,665,023</b>	<b>700,636</b>	<b>14.1%</b>

	Budget 2018	Budget 2019	*Change 2018-2019
Personnel (FTE)	7	9.5	2.5

\*50% of PW Manager, Mechanic, Staff Assistant



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# Fleet Fund FY 2019 Capital Expenditures

New Equipment	
<u>Streets &amp; Parks Maintenance:</u>	
Chevrolet Quad Cab Truck	\$53,000
Dump Trailer	\$8,700
John Deere 1570 Mower with Lastec Flex deck	\$31,920
Workman HDX - Spray Rig	\$24,150
20ft Tandem Axle Landscape Trailer (inmate crew)	\$5,000
<u>Utility Department:</u>	
Nissan Frontier 4x4	\$27,000
Ford F-250 with Utility Body	\$35,175
Ford F-750 Utility Truck	\$105,000
Ford F-750 5 Yard Dump Truck	\$94,710
(2) Ford F-150 (\$24,150 each)	\$48,300
Caterpillar TL642 Telehandler	\$89,250
40,000 lb. equipment trailer	\$20,160
<u>Fire Department:</u>	
Military HumV Surplus Vehicle	\$6,300
7x20 Tandem Axle Cargo Trailer (training equipment)	\$6,200

New Equipment	
<u>Facilities Division:</u>	
(3) Ford F250/ with Utility Body (\$38,000 each)	\$114,000
<u>Fleet Division:</u>	
Chevrolet Silverado 1500	\$28,000
Vehicle Air Conditioning Maint Machine	\$7,500
Portable Jack System	\$35,000
Fuel Depot Diesel Exhaust Fluid (DEF) Pumping Station	\$10,000
<u>Building Division:</u>	
Ford F150 XL	\$31,650
<b>Total Cost for New Equipment</b>	<b>\$781,015</b>
Replacements	
White Fleet	\$553,492
Mowers/Mower Decks/Utility vehicles	\$195,675
Heavy Equipment	\$1,167,985
Commercial Fire Truck	\$477,250
<b>Total Cost for Replacements</b>	<b>\$2,394,402</b>

**Total Capital Expenditures**

**\$3,175,417**



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# Facilities Maintenance Fund

	Budget 2018	Estimated 2018	Budget 2019	Change 2018-2019	Percentage Change
Internal Service Charges	678,599	678,599	936,329		
Appropriated Fund Balance	-	-	74,279		
<b>Total Revenues</b>	<b>678,599</b>	<b>678,599</b>	<b>1,010,608</b>	<b>332,009</b>	<b>48.9%</b>
Operating Expenditures	627,922	654,835	1,010,608		
Replacement Reserves	50,677	23,764	-		
<b>Total Expenditures</b>	<b>678,599</b>	<b>678,599</b>	<b>1,010,608</b>	<b>332,009</b>	<b>48.9%</b>

	Budget 2018	Budget 2019	*Change 2018-2019
Personnel (FTE)	2	4	2

*\*Facilities Supervisor, Lead Equipment Operator (March 2019 start date)*



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# Health Insurance Fund

	Budget 2018	Estimated 2018	*Budget 2019	Change 2018-2019	Percentage Change
Premium Charges	4,646,752	4,568,752	5,321,294		
Stop Loss Insurance	-	84,000	-		
Interest	16,000	35,000	35,000		
<b>Total Revenues</b>	<b>4,662,752</b>	<b>4,687,752</b>	<b>5,356,294</b>	<b>693,542</b>	<b>14.87%</b>
Operating Expenditures	4,662,752	4,687,752	5,004,260		
Contingency	-	-	352,034		
<b>Expenditures*</b>	<b>4,662,752</b>	<b>4,687,752</b>	<b>5,356,294</b>	<b>693,542</b>	<b>14.87%</b>

\*Reflects coverage for new positions being added for FY 19

**Includes claims, employee clinic, admin fees, stop loss insurance, wellness program and other expenses related to the health insurance program.**



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# Communications Fund

	Budget 2018	Estimated 2018	Budget 2019	*Change 2018-2019	Percentage Change
Internal Service Charges	275,400	275,400	270,500		
Transfer from Other Funds*	24,000	24,000	324,500		
Interest	6,000	6,000	-		
Appropriated Fund Balance	-	-	1,030,000		
<b>Total Revenues</b>	<b>305,400</b>	<b>305,400</b>	<b>1,625,000</b>	<b>1,319,600</b>	<b>432.1%</b>
Operating Expenditures**	20,000	20,000	50,000		
New Radios	24,000	-	1,575,000		
Replacement Reserves	261,400	285,400	-		
<b>Total Expenditures</b>	<b>305,400</b>	<b>305,400</b>	<b>1,625,000</b>	<b>1,319,600</b>	<b>432.1%</b>

\*FY 19 includes Transfer from Fleet Fund reserves for purchase of new radios

\*\*FY 19 includes new monthly maintenance fee



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# Looking Ahead

**Sept. 4<sup>th</sup>**

Budget Workshop - Final Proposed Budget Presentation  
Business Meeting - Approval of Water/Wastewater Utility Rate  
Adjustments

**Sept. 5<sup>th</sup>**

Public Hearing to adopt tentative millage rate and Budget

**Sept. 11<sup>th</sup>**

Workshop - Final Stormwater Rate Study

**Sept. 18<sup>th</sup>**

Business Meeting - Stormwater Rate Consideration

**Sept. 19<sup>th</sup>**

Final Public Hearing to adopt final millage and budget

**Future**

Amend Budget based on action regarding Stormwater rate



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# 2018 Strategic Action Plan Update



CITY COUNCIL WORKSHOP – AUGUST 28, 2018

# SAP Evaluation – Budget Timeline

✓ **April 17, 2018: City Council Adopted Priorities**

✓ **May – June:**

- Fund Accounting & Long-Term Planning
- Property Tax & Other Revenues

✓ **July – August:**

- General Fund Budget Workshop
- Adoption of Maximum Millage Rate
- SAP Action Agenda Finalized



# Overview of SAP Evaluation Discussion

- City Council reviewed each of the six long-term Strategic Action Plan Goals
- City Council adopted 11 new Priorities
- Focus areas discussed and reinforced by City Council beyond adopted Priorities:

*Maintaining Infrastructure (Water and Wastewater, Stormwater, Transportation), Safety & Security, and Street Lighting*



# Update on Adopted Priorities

Format of Upcoming Slides:

## Goal 1: Expansion

To anticipate the need for additional services and infrastructure to provide opportunities for mixed use development with goods, services, and employment.

ID	Strategy	Priority	Budget Consideration
1	1.2.2	City Council Topic	<b>Yes</b> or N/A

### Status of Priority:

Presented to City Council on July 22, 2018. Budget integrated into proposed CIP.

# Goal 1: Expansion

To anticipate the need for additional services and infrastructure to provide opportunities for mixed use development with goods, services, and employment

ID	Strategy	Priority	Budget Consideration
1	1.2.3	Evaluate opportunities to work with citizens along Florida Park Drive to improve landscaping along the roadway	N/A

**Status of Priority:**  
Performance measures established for FY19.

# Goal 1: Expansion

To anticipate the need for additional services and infrastructure to provide opportunities for mixed use development with goods, services, and employment

ID	Strategy	Priority	Budget Consideration
2	1.2.3	Engage an external consultant to identify options through a traffic engineering study to address traffic issues on Florida Park Drive	Yes

**Status of Priority:**

Performance measure established for FY19. Estimated study cost within proposed CIP.

# Goal 2: Economic

To develop and maintain a strong economy by supporting the growth and development of new and existing businesses while creating an environment to attract new companies that align with our values

ID	Strategy	Priority	Budget Consideration
3	2.1.2	Create a stakeholders group to create a new vision for Town Center through a strategic approach	N/A

## Status of Priority:

Performance measures established for implementation in FY19. Internal stakeholder group established via Innovation Team and will seek external stakeholders in FY19. Innovation District established on June 5, 2018. Entrepreneurial Ecosystem Presentation on August 14, 2018.

# Goal 2: Economic

To develop and maintain a strong economy by supporting the growth and development of new and existing businesses while creating an environment to attract new companies that align with our values

ID	Strategy	Priority	Budget Consideration
4	2.1.2	<b>Create a dedicated funding mechanism to support events and programs in pursuit of innovation in Town Center. Utilize stakeholders to create funding program framework</b>	<b>Future</b>

## Status of Priority:

Performance measures established for implementation in FY19 to develop program structure and identify funding opportunities. Stakeholder group established via Innovation Team. On August 14, 2018, City Council provided a presentation of Strategic Recommendations for the Innovation and Economic Growth Initiative. Budget impacts will be evaluated for FY20 implementation.

# Goal 2: Economic

To develop and maintain a strong economy by supporting the growth and development of new and existing businesses while creating an environment to attract new companies that align with our values

ID	Strategy	Priority	Budget Consideration
5	2.1.4	Evaluate the feasibility of requiring new construction to incorporate a committed fiber port through building code regulations	N/A

**Status of Priority:**

**City Council was presented municipal broadband network business plan recommendations on August 14, 2018. Performance measures established for FY19.**

# Goal 3: Financial

To leverage our financial strengths while ensuring the City remains committed to fiscal responsibility in delivering value-added services to residents and businesses

ID	Strategy	Priority	Budget Consideration
6	3.2.2	Evaluate opportunities to improve public facing “public records” search capabilities	<b>Future</b>

**Status of Priority:**

Performance measures established for FY19. Budget impacts will be evaluated for FY20 implementation.

# Goal 3: Financial

To leverage our financial strengths while ensuring the City remains committed to fiscal responsibility in delivering value-added services to residents and businesses

ID	Strategy	Priority	Budget Consideration
7	3.2.2	Improve communications infrastructure (phone/internet service) at City Hall and other City facilities to ensure continuum of services	Yes

**Status of Priority:**

Performance measures established for implementation in FY19. Project included in proposed CIP to improve phone system.

# Goal 3: Financial

To leverage our financial strengths while ensuring the City remains committed to fiscal responsibility in delivering value-added services to residents and businesses

ID	Strategy	Priority	Budget Consideration
8	3.2.2	Evaluate existing software product(s)' maintenance costs and technological advancement needs to ensure that long-term financial investment is acceptable or justifies an alternative product	Yes

**Status of Priority:**

Performance measures established for FY19. Funding for consultant services is included in proposed FY19 budget. Budget impacts will be evaluated for FY20 implementation.

# Goal 5: Quality of Life

To ensure a safe community for our citizens and visitors while providing affordable, and enjoyable options for cultural, educational, recreational and leisure-time events

ID	Strategy	Priority	Budget Consideration
9	5.1.2	Evaluate Town Center and other locations within the southern part of the City with the potential to incorporate a future premier multi-purpose recreation center that all generations are served	<b>Future</b>

## Status of Priority:

Performance measures established for FY19. Presented to City Council on July 10, 2018. Council direction was to not move forward with master planning until funding sources are identified.

# Goal 5: Quality of Life

To ensure a safe community for our citizens and visitors while providing affordable, and enjoyable options for cultural, educational, recreational and leisure-time events

ID	Strategy	Priority	Budget Consideration
10	5.2.2	Request Florida Power & Light to provide a presentation to City Council to discuss the feasibility of underground utility retrofits and mounting of equipment on utility poles	N/A

**Status of Priority:**

Performance measures established for implementation in FY19.

# Goal 5: Quality of Life

To ensure a safe community for our citizens and visitors while providing affordable, and enjoyable options for cultural, educational, recreational and leisure-time events

ID	Strategy	Priority	Budget Consideration
11	5.2.4	Develop a robust citizen engagement platform and ensure that cost-benefit analysis includes ongoing maintenance of the platform	<b>Future</b>

## Status of Priority:

Performance measures established for FY19. City Council recently approved a partnership with Coastal Cloud on August 21, 2018 to jointly develop a citizen engagement platform. Budget impacts will be evaluated for FY20 implementation.

# Other Focus Areas:

## ❑ Maintaining Infrastructure

- Water and Wastewater Utility – **In progress**
- Stormwater Utility – **In progress**
- Transportation - Pavement Management Program Presentation (Aug. 28<sup>th</sup>)  
(Future funding determination needed beyond FY19)
- Public Works Facility -July 25, 2017 Public Works Master Plan Presentation  
(Future funding determination needed beyond FY19)

## ❑ Safety and Security

- Law Enforcement Deputies added
- Security Assessment Master Plan - **In progress**

## ❑ Street Lighting

- Lakeview Design Complete and FP&L Agreement Executed
- Belle Terre Design – **In progress**
- Whiteview Design – **In progress**
- Master Plan – **In progress**

# Moving Forward:

## ☐ September

- Final Proposed Budget Presentation Workshop (Sept. 4<sup>th</sup>)
- Water and Wastewater Utility Fee Hearing (Sept. 4<sup>th</sup>)
- Public Hearing to Adopt Tentative Millage Rate and Budget (Sept. 5<sup>th</sup>)
- Stormwater Utility Fee Workshop (Sept. 11<sup>th</sup>) Hearing (Sept. 18<sup>th</sup>)
- Final Public Hearing to Adopt Final Millage & Budget (Sept. 19<sup>th</sup>)

## ☐ October

- Presentation of Public Works Facility and Pavement Management Program with Funding Source Options (Oct. 9<sup>th</sup>)

# Questions?





# Pavement and Roadway Asset Management Project

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Howard Luxhoj, PE  
President and CEO

Carl Cote  
City CM&E Manager

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# Presentation Outline

- Who is Transmap?
- City of Palm Coast Road System
- Pavement Management Best Practices
- Moving Forward

# Presentation Outline

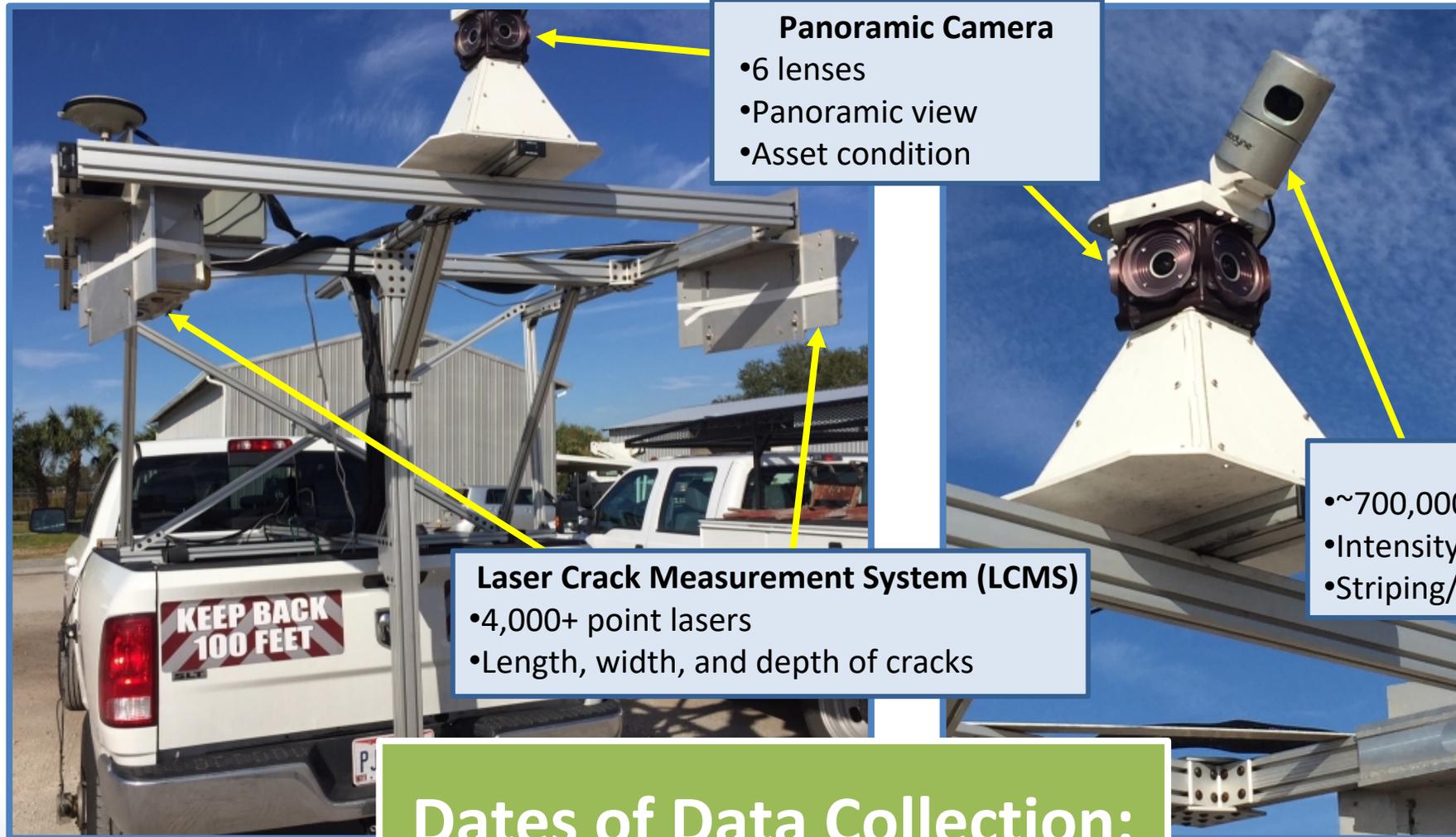
Who is Transmap?

# Who is Transmap?

- Extensive Florida experience
- MicroPAVER Trainer Developers
- Best Technology (LCMS/LiDAR)
- Esri Public Works Partner - 20 Years
- 300 Cities and Counties
- Open Source
- APWA Public Works Partner
- Registered Engineering Company (1994)



# Data Collection



**Panoramic Camera**

- 6 lenses
- Panoramic view
- Asset condition

**LiDAR**

- ~700,000 points
- Intensity value for signs
- Striping/markings extraction

**Laser Crack Measurement System (LCMS)**

- 4,000+ point lasers
- Length, width, and depth of cracks

**Dates of Data Collection:**  
**8.28.17 - 9.8.17**

# Presentation Outline

## City of Palm Coast Road System



# Total Pavement Network Value: \$842.4M

- Approximately 540 centerline miles of roads
- Total Network Value is \$842.4M based on an average cost of \$1.56M per mile

# Distribution of Roads by Functional Class

Functional Class	# of Sections	# of Miles	# of Square Yards	% by # of Square Yards
Arterial & Collector	279	74.01	1,466,270	21%
Local	3,769	465.47	5,467,788	79%
Total	4,048	539.48	6,934,058	100%

# Pavement Condition Index (PCI)

- The results of a Pavement Management System analysis provides a quantitative performance score called the Pavement Condition Index (PCI).
- Pavement Condition Index (PCI) is an engineering term representing the surface condition of the pavement on a scale of 0 to 100. For example:
  - PCI of 100 is a pavement in perfect condition
  - PCI of 0 is a pavement that is failed

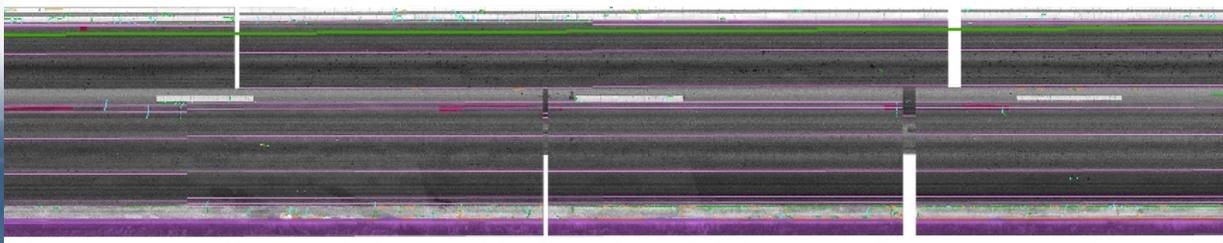
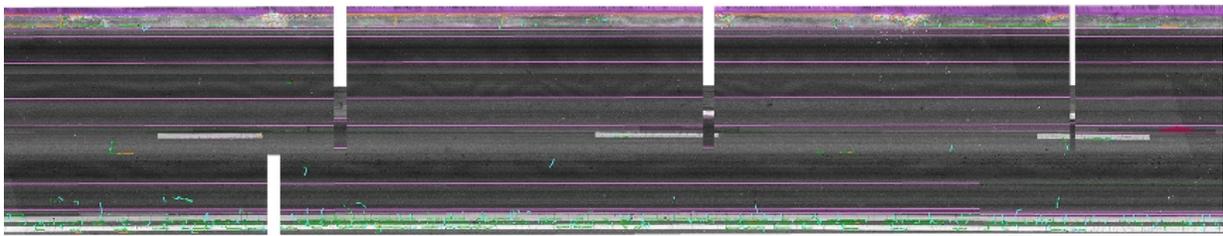
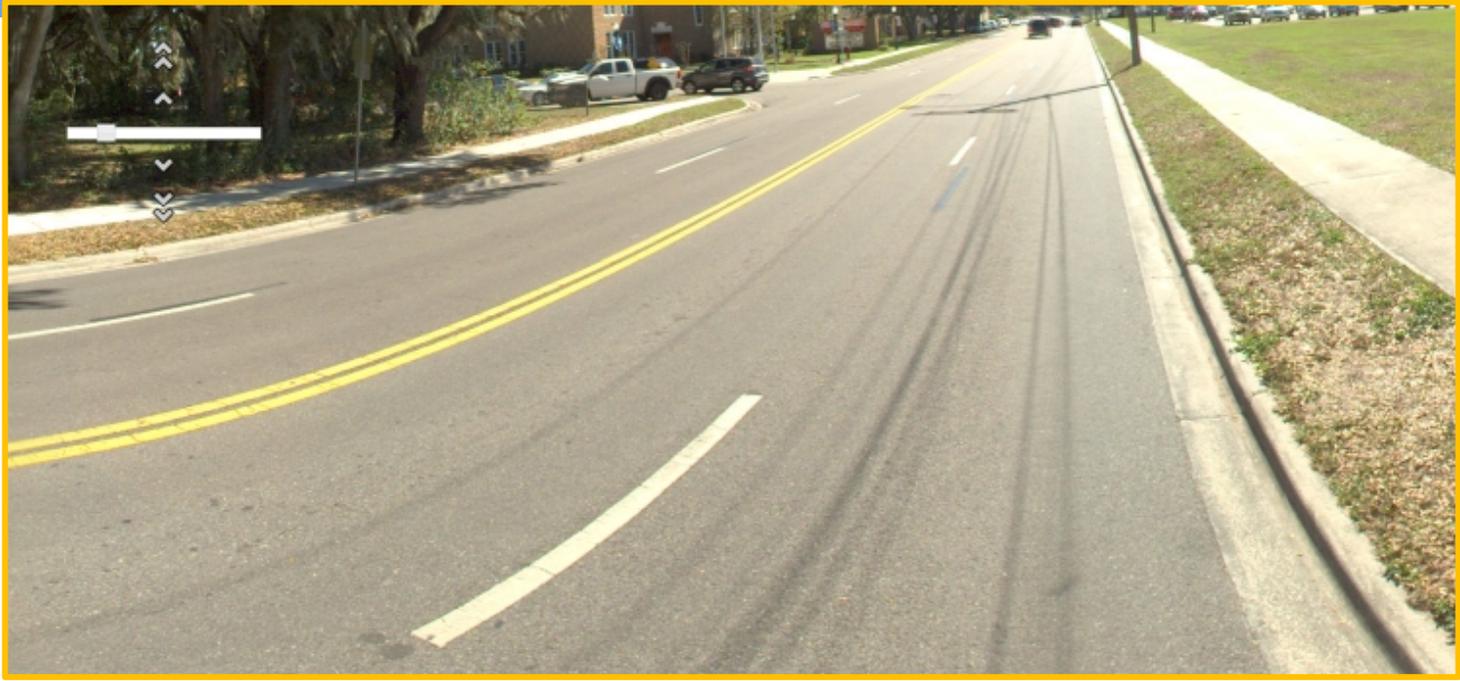
# PCI Ranges

Palm Coast  
Roads PCI=79

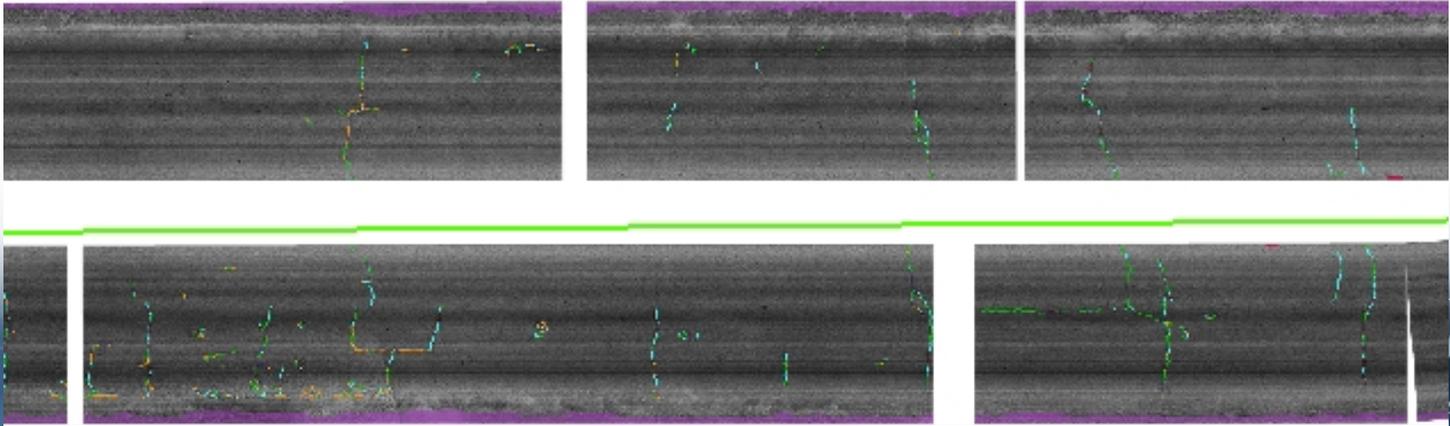
PCI Range	Condition
86-100	Good
71-85	Satisfactory
56-70	Fair
41-55	Poor
26-40	Very Poor
11-25	Serious
0-10	Failed



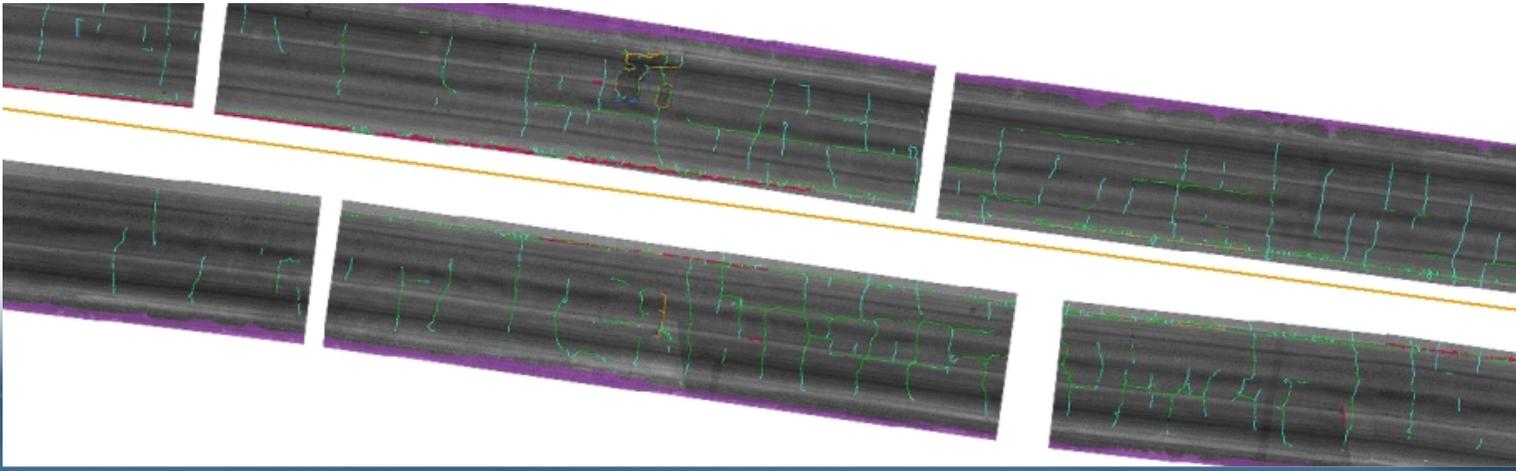
# Example of Road with PCI = 95



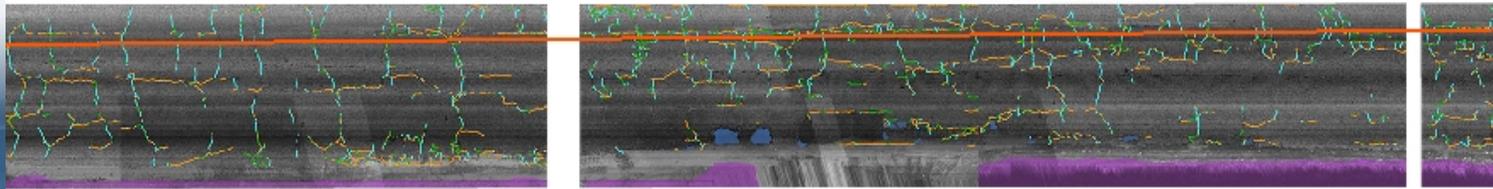
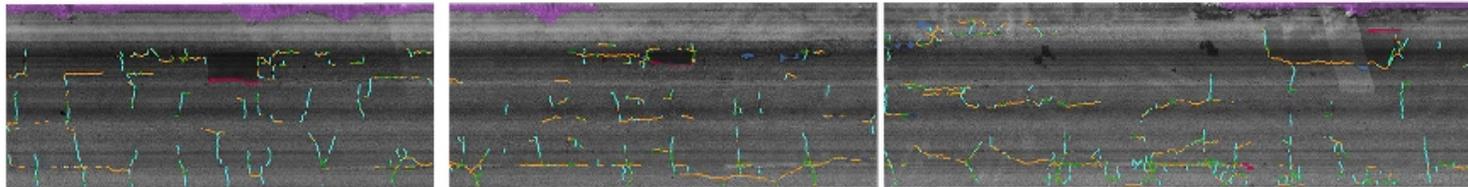
# Example of Road with PCI = 80



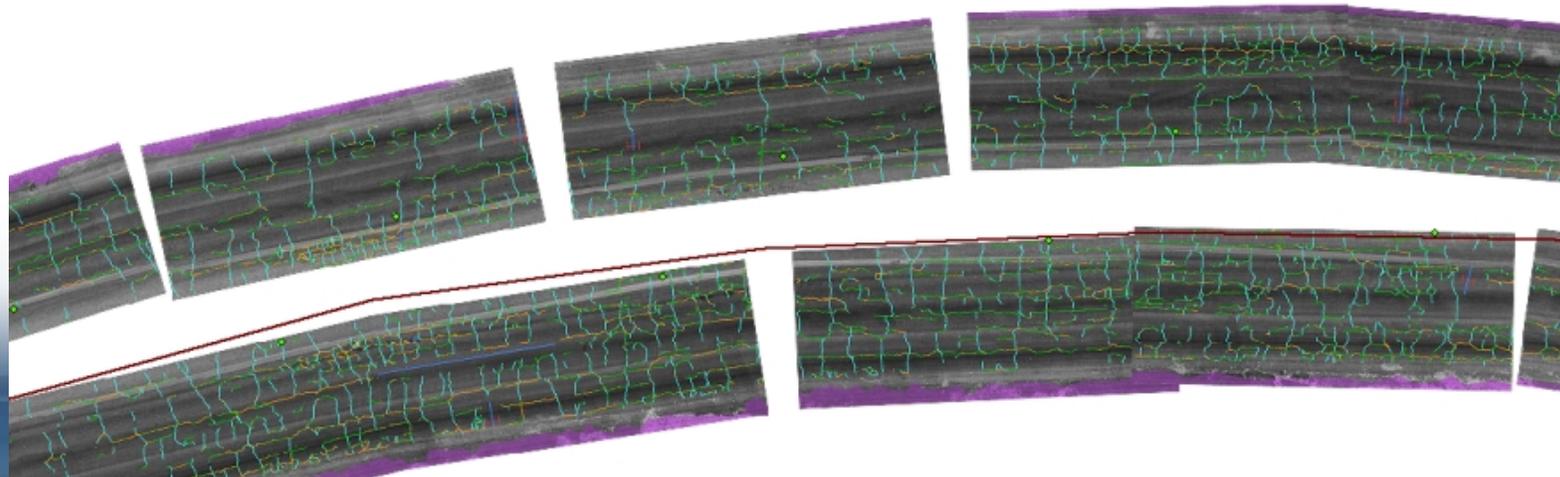
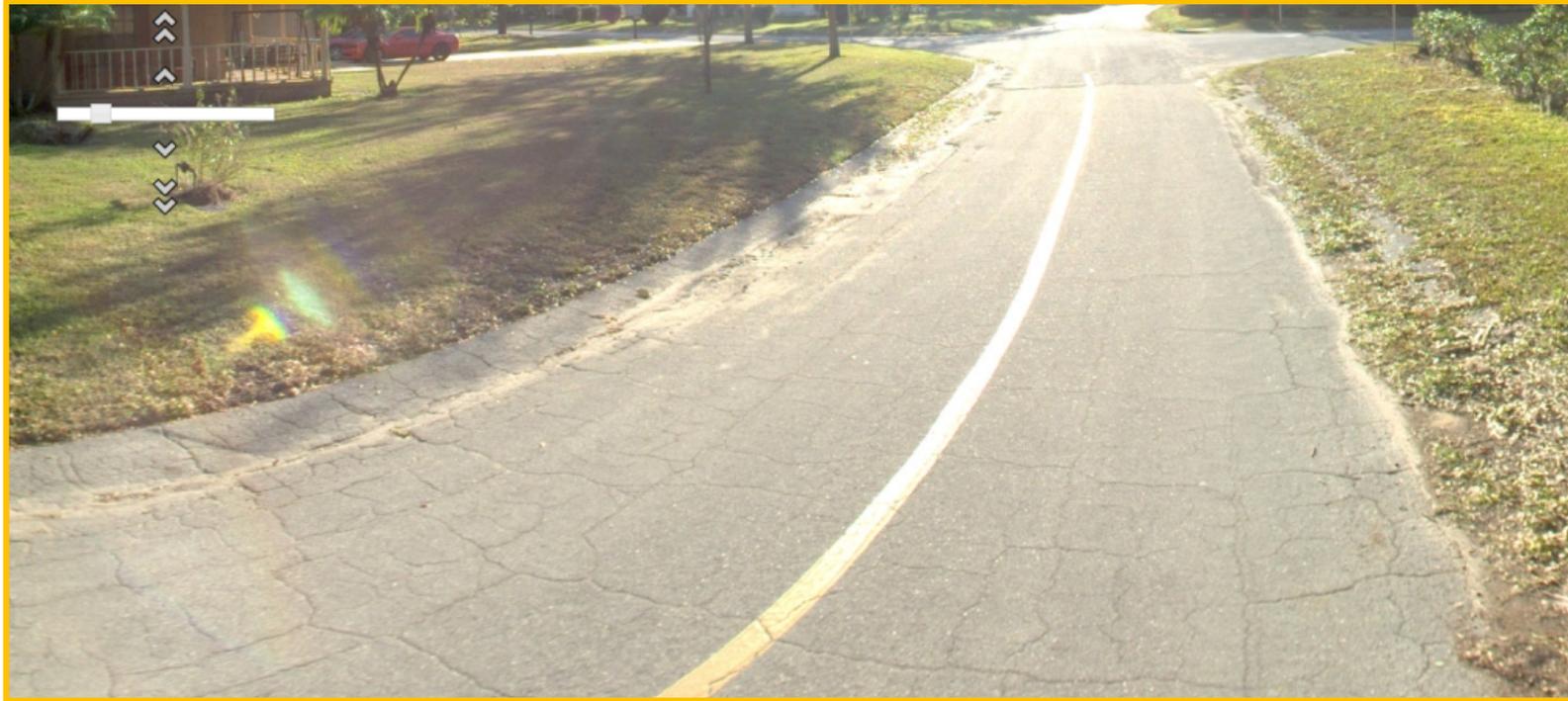
# Example of Road with PCI = 62



# Example of Road with PCI = 54



# Example of Road with PCI = 20



# Average Network PCI for the City of Palm Coast vs. Other Florida Communities

Community	Year of Inventory	# of Miles	Average Network PCI
Coral Springs	2015	226	84
Davie	2016	220	81
Oakland Park	2018	116	81
Pompano Beach	2016	267	81
<b>Palm Coast</b>	<b>2018</b>	<b>540</b>	<b>79</b>
Sarasota	2014	216	79
Boca Raton	2017	220	78
Tamarac	2018	137	78
Manatee County	2013	1,266	76
Escambia County	2012	1,237	75
Gainesville	2018	390	75
Hollywood	2014	447	75
<b>Average</b>			<b>78</b>

# Average Network PCI for the City of Palm Coast vs. Community Average

	PCI
Community Average	78
Palm Coast Average	79



# City's Accomplishments

Year	Accomplished
1993-2002	162.46 miles improved (18 miles average per year)
2002*	Council approved Surtax of 0.5 cents (10-Year Program) dedicated funds to resurfacing)
2002-2011	50 miles per year
2012-2017	10 miles per year

# City's Accomplishments

Additional Paving (new roadways or resurfacing accomplished as part of the roadway improvement project)

Pine Lakes Parkway	Royal Palms Parkway	Belle Terre 4-Laning
Palm Coast Parkway (6 lanes)	Palm Coast Parkway EB-OKR to Palm Harbor (ARRA Grant)	Cypress Edge Parkway
Town Center Roadways	Old Kings Road (Town Center to SR 100)	Bulldog Drive
Palm Harbor Extension		Old Kings Road Extension

# Presentation Outline

## Pavement Management Best Practices



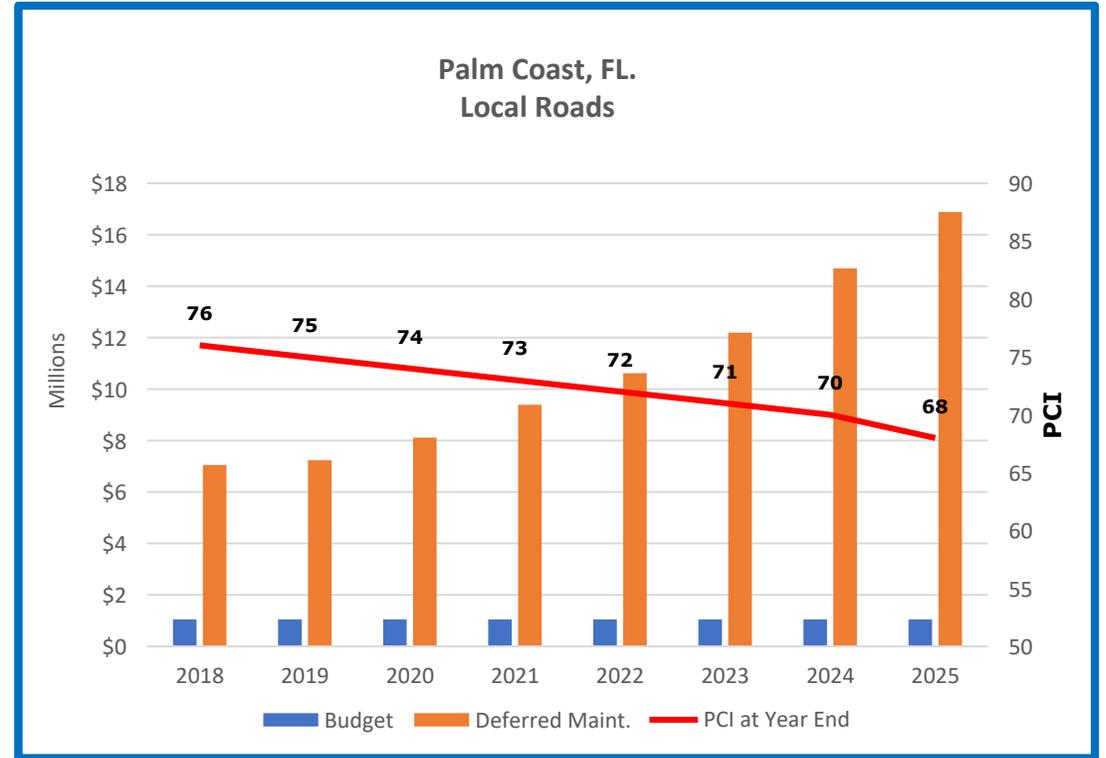
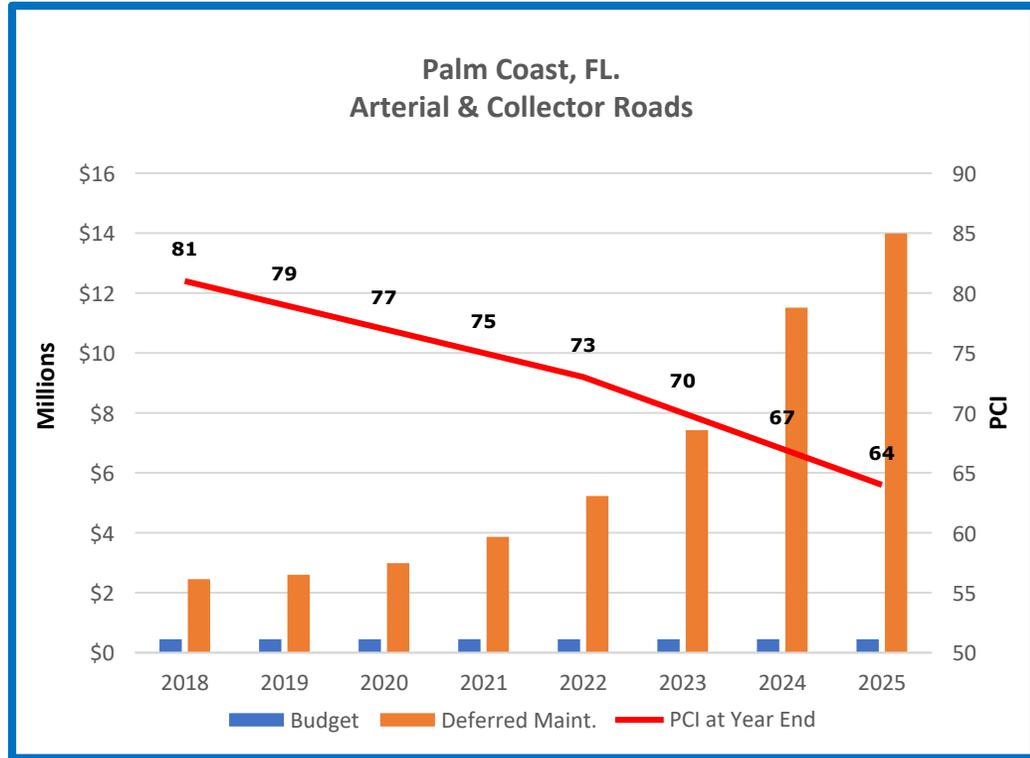
# Pavement Management Best Practices

1. A system to regularly collect pavement condition data
2. A computer database to store all the data
3. An analysis program to evaluate maintenance & rehabilitation(M&R) treatments and recommend cost effective projects to maintain road conditions

# Pavement Management System Uses

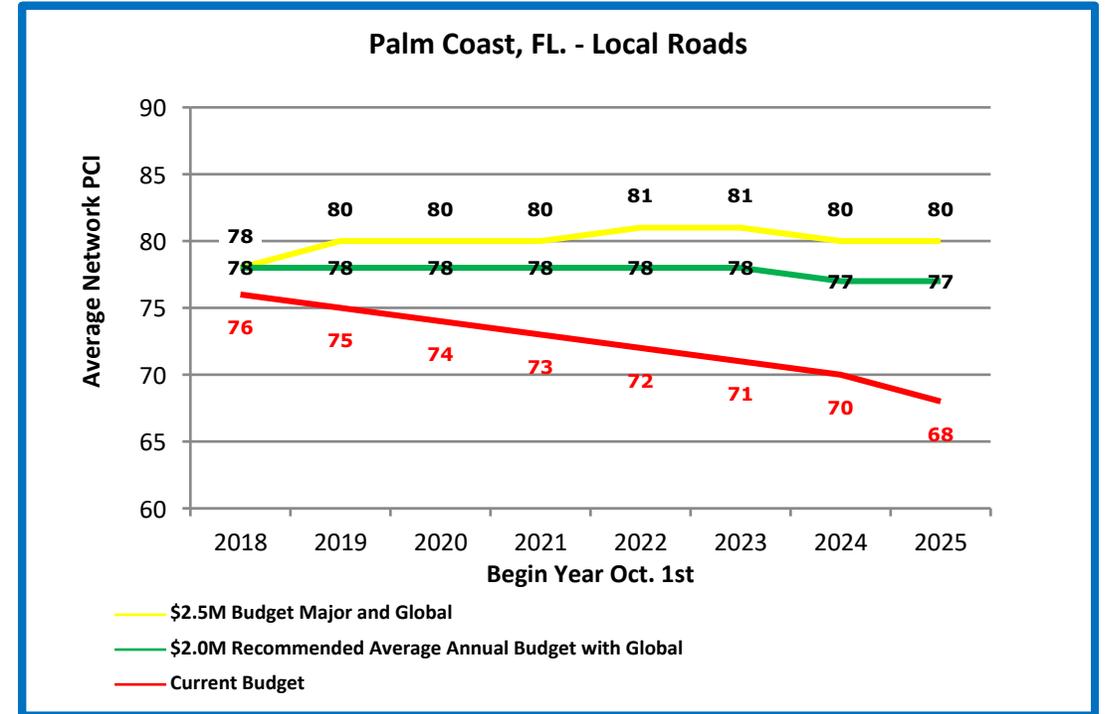
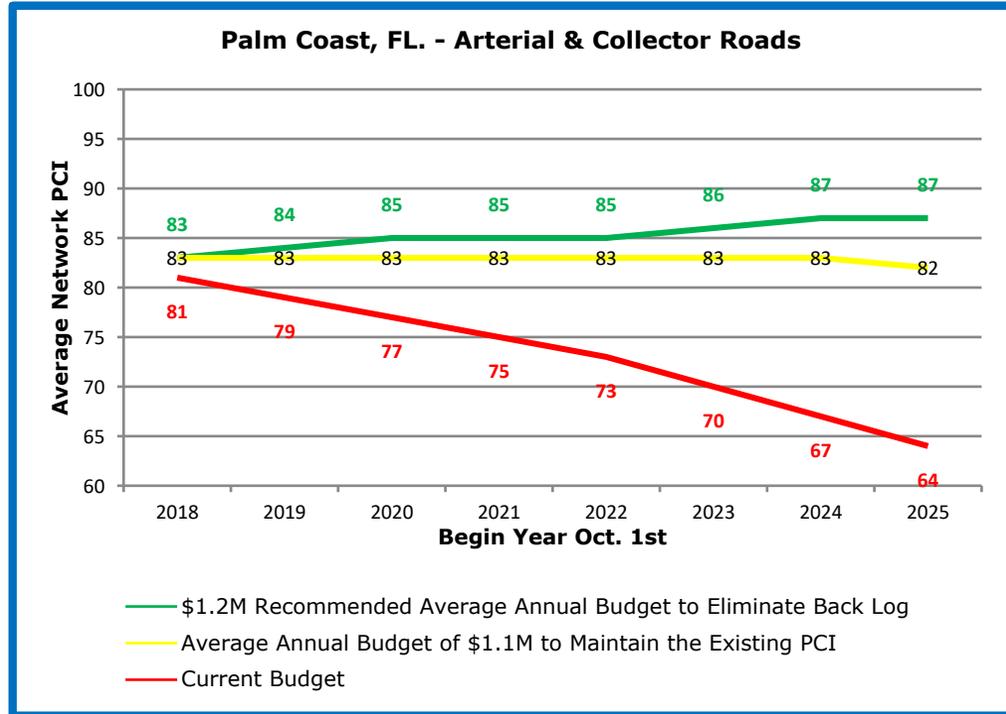
1. Validate Funding Levels
2. When the funding is not met, then the PCI will continue to drop
3. If sufficient funds are not available, then the cost of deferred maintenance will increase
4. Do not postpone deferred maintenance

# Current Annual Budget \$1.5M



# City of Palm Coast

## PCI vs. Year for Various Budget Scenarios



# Presentation Outline

Moving Forward



# Recommended Average Annual Budget

Functional Class	Recommended Budget
Arterial & Collectors	\$1.2M
Local	\$2.0M
Total	\$3.2M

# Funding Need by Fiscal Year

Fiscal Year	Budget
2019	\$2.5M
2020	\$3.0M
2021	\$3.2M
2022	\$3.2M
2023	\$3.5M
2024	\$3.5M
2025	\$3.5M

# Questions?



# Fiscal Year 2019

## 5-Year Capital Improvement Plans

Recreation Impact Fee Fund

Fire Impact Fee Fund

SR100 CRA Fund

Transportation Impact Fee Fund

Streets Improvement Fund

Capital Improvement Fund

Tuesday, August 28<sup>th</sup> 2018

Carl Cote

Construction Management & Engineering Manager



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# Recreation Impact Fee Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Prior Year Carry-over	632,777	238,323	227,923	216,067	210,592	211,563
Revenues:						
Recreation Impact Fees	590,000	613,600	638,144	644,525	650,971	657,480
Grants:						
FDOT Lehigh Trail Head	-	91,000	-	-	-	-
Total Revenues	590,000	704,600	638,144	644,525	650,971	657,480
Total Available Funds	1,222,777	942,923	866,067	860,592	861,563	869,044
Projects:						
ITMS Restrooms	191,489	-	-	-	-	-
Town Center Restrooms	342,965	-	-	-	-	-
Lehigh Trail Head	-	165,000	-	-	-	-
Transfer to Cap Projects - Community Center	450,000	550,000	450,000	450,000	450,000	450,000
Transfer to Cap Projects - Long Creek	-	-	200,000	200,000	200,000	200,000
Total Expenditures	984,454	715,000	650,000	650,000	650,000	650,000
Available Funds End of Year	238,323	227,923	216,067	210,592	211,563	219,044



\*Items in 'Pink' is a Council Priority or Directive

Items in purple are unfunded

Items in blue at least partially funded by grants

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# Fire Impact Fee Fund

	FY 18 Revised	FY 19	FY 20	FY 21	FY 22	FY 23
Prior Year Carry-over	719,396	924,596	1,131,848	1,341,173	1,552,590	1,766,122
Revenues:						
Fire Impact Fees	205,200	207,252	209,325	211,418	213,532	215,667
Total Revenues	205,200	207,252	209,325	211,418	213,532	215,667
Total Available Funds	924,596	1,131,848	1,341,173	1,552,590	1,766,122	1,981,790
Projects:						
Fire Station #22 Replacement	-	-	-	-	-	250,000
Total Expenditures	-	-	-	-	-	250,000
Available Funds End of Year	924,596	1,131,848	1,341,173	1,552,590	1,766,122	1,731,790



\*Items in 'Pink' is a Council Priority or Directive

Items in purple are unfunded

Items in blue at least partially funded by grants

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# SR100 CRA Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Starting Fund Balance	251,222	850,732	681,411	1,021,587	523,642	1,088,045
Revenues:						
Intergovernmental Revenue - {County Portion of Taxes}	1,139,796	1,211,111	1,235,300	1,260,000	1,285,200	1,310,900
Tax Increment (COPC Portion of Taxes)	645,075	721,730	736,200	750,900	765,900	781,200
Sale of Land - SR100 & Bulldog Drive	685,630					
<b>Total Revenues</b>	<b>2,470,501</b>	<b>1,932,841</b>	<b>1,971,500</b>	<b>2,010,900</b>	<b>2,051,100</b>	<b>2,092,100</b>
<b>Total Available Funds</b>	<b>2,721,723</b>	<b>2,783,573</b>	<b>2,652,911</b>	<b>3,032,487</b>	<b>2,574,742</b>	<b>3,180,145</b>
Expenditures:						
Operating Expenditures	139,237	146,785	146,785	146,785	146,785	146,785
Debt Service:						
Ameris Bank Loan	405,776	404,738	410,458	415,695	415,449	416,892
BB&T Loan	523,875	527,639	524,082	521,365	524,464	525,243
Projects:						
Central Park Community Areas	-	100,000	550,000	1,025,000	-	-
Land Purchase - 178 Midway Drive	202,103	-	-	-	-	-
Transfer to Capital Projects - Repayment of Community Wing	600,000	823,000	-	-	-	-
Transfer to General Fund - Repayment of 92 & 108 Bulldog Drive	-	-	-	400,000	400,000	400,000
Transfer to Capital Projects - Community Wing Generator		100,000				
<b>Total Expenditures</b>	<b>1,870,991</b>	<b>2,102,162</b>	<b>1,631,325</b>	<b>2,508,845</b>	<b>1,486,698</b>	<b>1,488,920</b>
<b>Available Funds End of Year</b>	<b>850,732</b>	<b>681,411</b>	<b>1,021,587</b>	<b>523,642</b>	<b>1,088,045</b>	<b>1,691,225</b>



\*Items in 'Pink' is a Council Priority or Directive

Items in purple are unfunded

Items in blue at least partially funded by grants

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# Transportation Impact Fee Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Prior Year Carry-over	2,430,520	3,720,976	4,354,976	434,976	2,334,976	4,084,976
Revenues						
Transportation Impact Fees	2,250,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Grants	-	-	-	-	-	-
FDOT - Belle Terre Imp. (Pine Grove to Pritchard)	-	-	-	-	-	-
FDOT - Belle Terre Imp. (Ponce Deleon to Point Pleasant)	-	-	-	-	-	-
FDOT - Belle Terre Imp. (Royal Palms Intersection)	-	-	-	-	-	-
FDOT - Seminole Woods Turn Lane	-	255,350	-	-	-	-
Total Revenues	2,250,000	2,255,350	2,000,000	2,000,000	2,000,000	2,000,000
Total Available Funds	4,680,520	5,976,326	6,354,976	2,434,976	4,334,976	6,084,976



\*Items in 'Pink' is a Council Priority or Directive

Items in purple are unfunded

Items in blue at least partially funded by grants

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# Transportation Impact Fee Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Projects:						
<b>Impact Fee Study</b>	<b>30,000</b>	-	-	-	-	-
<b>Seminole Woods Turn Lane</b>	<b>5,000</b>	<b>316,350</b>	-	-	-	-
- Construction(LAP Portion)	-	255,350				
- CEI	5,000	35,000				
- Contingency	-	26,000				
<b>Belle Terre - State Rd 100</b>	<b>370,823</b>	-	-	-	-	-
- Design & Construction Administration	8,324	-	-	-	-	-
- Construction	362,499	-	-	-	-	-
<b>Belle Terre Lane - PCP to Pine Lakes</b>	-	-	-	-	<b>150,000</b>	<b>500,000</b>
<b>Belle Terre Safety Improvements</b>	<b>345,721</b>	<b>30,000</b>	<b>2,820,000</b>	-	-	-
- Design & Construction Administration	345,721	30,000	50,000	-	-	-
- Construction & CEI (East Hampton)	-	-	120,000	-	-	-
- Construction & CEI (Pritchard to Pine Grove)	-	-	880,000	-	-	-
- Construction & CEI (Ponce DeLeon to Point Pleasant)	-	-	770,000	-	-	-
- Construction & CEI (Royal Palms Parkway)	-	-	1,000,000	-	-	-



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# Transportation Impact Fee Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
<b>Projects:</b>						
<b>Whiteview Safety Improvements</b>	<b>25,000</b>	<b>575,000</b>	<b>2,000,000</b>	-	-	-
- Design & Construction Administration	25,000	575,000	50,000	-	-	-
- Construction & CEI (US1 to White Mill)	-	-	1,375,000	-	-	-
- Construction & CEI (Whippoorwill & Ravenwood )	-	-	450,000	-	-	-
- Construction & CEI (Princess Rose)	-	-	125,000	-	-	-
<b>Traffic Signals</b>	<b>83,000</b>	<b>600,000</b>	-	-	-	-
* - Matanzas / I95 Interchange (New Signals) - FDOT Project	-	-	-	-	-	-
- Eastwood Dr./Market Ave Int. (New Signal)	83,000	600,000	-	-	-	-
<b>Transfer to OKR SAD Impact Fees</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>Transfer to Streets Improvement Fund - OKR N. Widening Phase 1</b>	-	-	<b>1,000,000</b>	-	-	-



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# Transportation Impact Fee Fund –Summary

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Projects:						
<b>Impact Fee Study</b>	30,000	-	-	-	-	-
<b>Seminole Woods Turn Lane</b>	5,000	316,350	-	-	-	-
<b>Belle Terre - State Rd 100</b>	370,823	-	-	-	-	-
<b>Belle Terre Lane - PCP to Pine Lakes</b>	-	-	-	-	150,000	500,000
<b>Belle Terre Safety Improvements</b>	345,721	30,000	2,820,000	-	-	-
<b>Whiteview Safety Improvements</b>	25,000	575,000	2,000,000	-	-	-
<b>Traffic Signals</b>	83,000	600,000	-	-	-	-
<b>Transfer to OKR SAD Impact Fees</b>	100,000	100,000	100,000	100,000	100,000	100,000
<b>Transfer to Streets Improvement Fund - OKR N. Widening Phase 1</b>	-	-	1,000,000	-	-	-
<b>Total Expenditures</b>	959,544	1,621,350	5,920,000	100,000	250,000	600,000
<b>Available Funds End of Year</b>	3,720,976	4,354,976	434,976	2,334,976	4,084,976	5,484,976



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# Streets Improvement Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Prior Year Carry-over	3,560,496	3,374,491	2,058,272	50,446	5	4,145
Revenues:						
Local Option Fuel Tax	1,937,552	2,044,829	2,106,174	2,169,359	2,234,440	2,301,473
State Revenue Sharing	701,886	697,046	711,000	725,200	739,700	754,500
Grants:						
OKR Extension Phase 2	2,500	37,500	-	-	-	-
OKR North Widening Design - FDOT LAP Agreement	200,000	-	-	-	-	-
OKR North Widening ROW - FDOT LAP Agreement	440,000	678,600	-	-	-	-
OKR North Widening Construction - FDOT LAP Agreement	-	-	6,000,000	-	-	-
SR 100 I95 Ramp Landscape	-	-	-	100,000	-	-
Lakeview Boulevard Path Construction	200,000	280,806	-	-	-	-
Matanzas I95 Interchange Entry Signs	-	-	-	-	450,000	-
Transfer from Transportation Impact Fee Fund - OKR North	-	-	1,000,000	-	-	-
Transfer from Capital Projects Fund Whiteview Path	28,000	-	-	-	-	-
Transfer from Capital Projects Fund Citation	-	300,000	-	-	-	-
<b>Total Revenues</b>	<b>3,509,938</b>	<b>4,038,781</b>	<b>9,817,174</b>	<b>2,994,559</b>	<b>3,424,140</b>	<b>3,055,973</b>
<b>Total Available Funds</b>	<b>7,070,434</b>	<b>7,413,272</b>	<b>11,875,446</b>	<b>3,045,005</b>	<b>3,424,145</b>	<b>3,060,118</b>



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# Streets Improvement Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
<b>Capacity Improvement Projects:</b>						
<b>OKR Extension Phase 2</b>	2,500	37,500	-	-	-	-
<b>Palm Harbor Extension</b>	22,995	-	-	-	-	-
<b>*OKR North Widening Design</b>	291,000	-	-	-	-	-
<b>*OKR North Widening ROW</b>	440,000	678,600	-	-	-	-
<b>*OKR North Widening Construction</b>		-	7,000,000	-	-	-
<b>Wetland Mitigation Engineering Study</b>	2,593	-	-	-	-	-
<b>Safety Improvement Projects:</b>						
<b>Intersection/Turn Lanes</b>	71,059	445,000	1,755,000	565,000	55,000	60,000
<b>Intersection/Turn Lanes</b>	50,000	165,000	55,000	565,000	55,000	60,000
- ADA Transition Plan & Implementation	50,000	50,000	-	50,000	-	50,000
- Signalized Intersection Analysis & Modifications (53)	-	10,000	50,000	10,000	50,000	10,000
- Signage (pedestrian/bicycle)	-	5,000	5,000	5,000	5,000	-
- Roundabout Safety Improvements (Town Center - 2)	-	100,000	-	500,000	-	-
<b>Citation Boulevard Improvements</b>	21,059	215,000	1,700,000	-	-	-
<b>*Florida Park Drive Traffic Study</b>	-	65,000	-	-	-	-



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# Streets Improvement Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Path Projects:						
<b>Sidewalks and Bike Paths (New)</b>	<b>314,765</b>	<b>425,000</b>	<b>400,000</b>	<b>55,000</b>	<b>175,000</b>	<b>275,000</b>
- Benches on Existing Paths	-	-	-	55,000	-	-
- St. Joe Walkway Rehab (Palm Coast Pkwy. to Intracoastal)	44,058	-	-	-	-	-
- Forest Branch Trail & OKR Temporary Path - Phase 1	212,229	-	-	-	-	-
- Forest Grove Drive East & West Extensions	11,230	-	-	-	-	-
- OKR Temporary Path - Phase 2	-	175,000	-	-	-	-
- Palm Coast Parkway EB (Florida Park to Community Center)	18,747	-	-	-	-	-
- Palm Coast Pkwy EB - missing segments (Pine Lakes to BT)	500	100,000	400,000	-	-	-
- Pedestrian Access on Collectors (Pilot Study)	-	100,000	-	-	-	-
- Whiteview (Whitemill to US1 )	28,000	-	Part of WSIP	-	-	-
- Mid-Block Crossing Enhancements (various locations )	-	50,000	-	-	50,000	-
- Belle Terre Parkway NB (Target Center to Market Ave)	-	-	-	-	75,000	25,000
- Oak Trails Blvd. (Bleau Ct. to Black Alder Dr.)	-	-	-	-	50,000	250,000
<b>*Lakeview Sidewalk (Lamancha to London )</b>	<b>211,214</b>	<b>400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



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# Streets Improvement Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Beautification Projects:						
<b>Parkway Beautification</b>	<b>38,533</b>	<b>50,000</b>	-	<b>290,000</b>	<b>1,105,000</b>	-
- Entry Sign & Median - Whiteview Pkwy at US1	-	-	<i>Part of WSIP</i>	-	-	-
- Entry Sign (Major Gateway) - I95/Matanzas Interchange	-	-	-	-	500,000	-
- Fountain in FDOT pond at Palm Coast Pkwy SB exit ramp	-	-	-	-	30,000	-
- Palm Harbor Pkwy Median - European Village	29,803	50,000	-	-	-	-
- Seminole Woods Median Imp. - SR100 to north of Citation	-	-	-	10,000	575,000	-
- SR100 & I95 Interchange Improvements	-	-	-	280,000	-	-
- Whiteview Median Imp. - East of Whitemill to US1	8,730	-	<i>Part of WSIP</i>	-	-	-



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# Streets Improvement Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Street Lighting Projects:						
<b>*Continuous Street Lighting</b>	<b>59,800</b>	<b>308,900</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>
- Master Plan Update Study	14,380	-	-	-	-	-
- Lakeview - Design (London to Matanzas)	20,420	-	-	-	-	-
- Lakeview - Upfront Construction Costs (London to Matanzas)	-	30,000	-	-	-	-
- Belle Terre Parkway - Design (Palm Coast Pkwy. to SR100)	25,000	28,900	-	-	-	-
- Whitemill - Design (Pine Lakes to Whiteview)	-	Part of WSIP	-	-	-	-
- Whiteview - Design (US1 to Pritchard)	-	Part of WSIP	-	-	-	-
- Belle Terre - Construction (PCP-WB to PCP-EB)	-	-	-	-	-	-
- Belle Terre - Construction (PCP-EB to Cypress Point)	-	-	-	-	-	-
- Belle Terre - Construction (Cypress Point to Pine Lakes)	-	-	-	-	-	-
- Belle Terre - Construction (Pine Lakes to Parkview-S)	-	-	-	-	-	-
- Belle Terre - Construction (Parkview-S to White View)	-	-	-	-	-	-
- Belle Terre - Construction (White View to Rymfire)	-	-	-	-	-	-
- Belle Terre - Construction (Rymfire to Royal Palm)	-	-	-	-	-	-
- Belle Terre - Construction (Royal Palm to East Hampton)	-	-	-	-	-	-
- Belle Terre - Construction (East Hampton to SR100)	-	-	-	-	-	-



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# Streets Improvement Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Bridge Rehabilitation Projects:						
<b>Bridge Rehab and Renewal</b>	<b>182,110</b>	<b>30,000</b>	-	<b>150,000</b>	-	<b>250,000</b>
Traffic Signal Projects:						
<b>Traffic Signals</b>	<b>70,268</b>	<b>250,000</b>	<b>90,000</b>	-	-	-
- <i>Signal Optimization</i>	70,268	250,000	90,000	-	-	-
Street Rehabilitation & Renewal Projects:						
<b>*Street Rehab and Renewal</b>	<b>1,989,107</b>	<b>2,730,000</b>	<b>2,330,000</b>	<b>1,735,000</b>	<b>1,835,000</b>	<b>2,060,000</b>
- <i>Street resurfacing and renewal</i>	1,625,716	2,500,000	2,100,000	1,500,000	1,600,000	1,700,000
- <i>Street resurfacing and renewal enhancement</i>	-	-	1,000,000	1,900,000	1,900,000	2,200,000
- <i>Pavement analysis</i>	133,391	-	-	-	-	125,000
- <i>Restriping</i>	150,000	150,000	150,000	150,000	150,000	150,000
- <i>Guardrail replacements from accidents</i>	25,000	25,000	25,000	25,000	25,000	25,000
- <i>Replacement cabinets from accidents</i>	55,000	55,000	55,000	60,000	60,000	60,000



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# Streets Improvement Fund - Summary

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Capacity Improvement Projects:	759,088	716,100	7,000,000	-	-	-
Safety Improvement Projects:	71,059	445,000	1,755,000	565,000	55,000	60,000
Path Projects:	525,979	825,000	400,000	55,000	175,000	275,000
Beautification Projects:	38,533	50,000	-	290,000	1,105,000	-
Street Lighting Projects:	59,800	308,900	250,000	250,000	250,000	250,000
Bridge Rehabilitation Projects:	182,110	30,000	-	150,000	-	250,000
Traffic Signal Projects:	70,268	250,000	90,000	-	-	-
Street Rehabilitation & Renewal Projects:	1,989,107	2,730,000	2,330,000	1,735,000	1,835,000	2,060,000
<b>Total Expenditures</b>	<b>3,695,944</b>	<b>5,355,000</b>	<b>11,825,000</b>	<b>3,045,000</b>	<b>3,420,000</b>	<b>2,895,000</b>
<b>Available Funds End of Year</b>	<b>3,374,491</b>	<b>2,058,272</b>	<b>50,446</b>	<b>5</b>	<b>4,145</b>	<b>165,118</b>
<b>Street resurfacing and renewal recommended total expense</b>	<b>-</b>	<b>2,500,000</b>	<b>3,100,000</b>	<b>3,400,000</b>	<b>3,500,000</b>	<b>3,900,000</b>
<b>Funding Need</b>		<b>-</b>	<b>1,000,000</b>	<b>1,900,000</b>	<b>1,900,000</b>	<b>2,200,000</b>



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# Capital Projects Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Prior Year Carry-over	2,139,298	2,498,756	214,803	49,803	1,748,303	2,124,228
Revenues:						
Ad Valorem Taxes	600,000	-	-	-	-	-
Small County Surtax	3,050,000	3,400,000	3,570,000	3,748,500	3,935,925	4,132,721
Transfer from Recreation Impact Fees - Long Creek	-	-	200,000	200,000	200,000	200,000
Transfer from Recreation Impact Fees - Comm Center	450,000	550,000	450,000	450,000	450,000	450,000
Transfer Proceeds from CRA - Community Wing	600,000	823,000	-	-	-	-
Transfer Proceeds from CRA - Community Wing Generator		100,000	-	-	-	-
Grants:						
Transfers from CDBG Entitlement - Seminole Woods MUP	400,000	480,000	-	-	-	-
FEMA - City Hall Generator	-	323,047	-	-	-	-
FIND - Long Creek Nature Preserve	-	-	150,000	-	-	-
Total Revenues	5,100,000	5,676,047	4,370,000	4,398,500	4,585,925	4,782,721
Total Available Funds	7,239,298	8,174,803	4,584,803	4,448,303	6,334,228	6,906,950



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# Capital Projects Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
<b>Path &amp; Trail Projects:</b>						
<b>*Sesame Boulevard Path</b>	<b>400,000</b>	<b>480,000</b>	-	-	-	-
<b>Path Rehab &amp; Renewal (Existing)</b>	<b>3,711</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>425,000</b>
- Resurface Asphalt Trails	520	150,000	-	150,000	150,000	-
- Linear: Renew Shell Trails	-	-	150,000	-	-	-
- Graham Swamp: Renew Shell Trails	-	-	-	-	-	150,000
- Graham Swamp: Boardwalk Repair & Replacement	-	-	-	-	-	275,000
- Forest Branch Trail Lighting	3,191	-	-	-	-	-
<b>Trailheads, Trail Signs, Commercial District Wayfinding</b>	<b>15,000</b>	<b>35,000</b>	-	<b>50,000</b>	-	<b>50,000</b>
<b>Trails &amp; Trail Amenities</b>	-	-	-	<b>300,000</b>	<b>850,000</b>	<b>500,000</b>
- Northeast Corridor Trailhead & Trails	-	-	-	300,000	500,000	500,000
- Graham Swamp Trail Extension (OKR Trailhead to Lehigh Trail)	-	-	-	-	350,000	-
<b>Transfer to Streets Fund - Whiteview Path (Whitemill to US1)</b>	<b>28,000</b>	-	-	-	-	-
<b>Transfer to Streets Fund - Citation Path</b>	-	<b>300,000</b>	-	-	-	-



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# Capital Projects Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
<b>Park Projects:</b>						
<b>*Holland Park Phase I</b>	92,222	-	-	-	-	-
<b>*Holland Park Phase II</b>	146,320	3,775,000	-	-	-	-
- <i>Holland Park Improvements Design/CEI</i>	144,570	75,000	-	-	-	-
- <i>Holland Park Renovation Construction</i>	1,750	3,700,000	-	-	-	-
<b>Long Creek Nature Preserve</b>	-	200,000	3,050,000	-	-	-
- <i>Long Creek Nature Preserve Design/CEI</i>	-	200,000	100,000	-	-	-
- <i>Long Creek Nature Preserve Construction</i>	-	-	2,950,000	-	-	-
<b>Matanzas Woods/ Indian Trails Neighborhood Park</b>	-	-	-	30,000	-	-
- Site Analysis	-	-	-	30,000	-	-
- Design & Construction Administration	-	-	-	-	-	-
- Construction	-	-	-	-	-	-
<b>Quail Hollow Neighborhood Park</b>	-	-	-	100,000	1,100,000	-
- Design & Construction Administration	-	-	-	100,000	30,000	-
- Construction	-	-	-	-	1,070,000	-



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# Capital Projects Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Park Projects - Rehab & Renewal:						
<b>Park Rehab and Renewals</b>	<b>172,084</b>	<b>925,000</b>	<b>860,000</b>	<b>735,000</b>	<b>2,035,000</b>	<b>1,250,000</b>
- Belle Terre: Multi-Purpose Field Sod Replacement & Underdrain	-	-	-	-	200,000	-
- Frieda Zamba Pool: Locker Restroom Building Replacement	-	-	-	-	200,000	1,100,000
- Frieda Zamba Pool: Pump Room/Storage Building Improvement	19,630	-	-	-	-	-
- Frieda Zamba Pool: Replace Pool Deck	-	-	-	-	100,000	-
- Holland: Multi-Purpose & Baseball Fields Sod Replacement	-	-	-	-	160,000	-
- ITSC : Add Shade Sails @ Baseball & Field Bleachers	-	-	300,000	-	-	-
- ITSC: Baseball & Softball Fields Sod Replacement	-	-	160,000	-	-	-
- ITSC: Baseball Concession Building Electrical Improvements	-	200,000	-	-	-	-
- ITSC: Field #1 & #2 Sod Replacement & Underdrain	-	150,000	-	-	-	-
- ITSC: Field Lighting Conversion to LED (Baseball & 1-4)	-	-	-	-	1,150,000	-
- Linear: Playground Rehabilitation	-	-	-	300,000	-	-
- Linear: Shuffleboard Court Resurfacing	-	-	-	20,000	-	-



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# Capital Projects Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
<b>Park Projects - Rehab &amp; Renewal: (continued)</b>						
- Palm Harbor Golf Club: Clubhouse Improvements	-	100,000	-	-	-	-
*- Park Security & Safety (ITSC, BT, SW, WP, HP)	-	100,000	250,000	-	-	-
- Playground Shade Sail Program (BT, RC, SW, WP)	(723)	-	-	-	-	-
- Ralph Carter: Add Pickle Ball Courts	-	Part of HP2	-	-	-	-
- Ralph Carter: Basketball Court Resurfacing	-	-	-	30,000	-	-
- Ralph Carter: Multi-Purpose Field Sod Replacement & Underdrain	-	-	-	160,000	-	-
- Seminole: Basketball Court Resurfacing	-	-	-	30,000	-	-
- Seminole: Tennis Court Resurfacing & Improvements	-	-	-	45,000	-	-
- Tennis Center: Add Shade Cover for Court #10 Walkway	-	20,000	-	-	-	-
- Tennis Center: Court Rehabilitation (4-10)	-	100,000	-	-	-	-
- Tennis Center: Fencing Replacement	-	50,000	-	-	-	-
- Tennis Center: Tennis Shed Repairs	-	10,000	-	-	-	-
- Waterfront: Fishing Pier Deck Board Replacement	-	-	-	-	75,000	-
- Community Center: Bleacher Covering & Misting Station	-	45,000	-	-	-	-
- Other Projects to be Determined	103,177	75,000	75,000	75,000	75,000	75,000
- Contingency / Safety Improvements	50,000	75,000	75,000	75,000	75,000	75,000
<b>ITSC Additional Lighting</b>	<b>50,680</b>	-	-	-	-	-



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# Capital Projects Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
IT Capital Projects:						
<b>*Information Technology Capital Upgrades</b>	-	<b>880,000</b>	-	<b>910,000</b>	-	-
- New Data Center (City Hall)	-	400,000	-	-	-	-
- COLO 1 Rehabilitation and/or Relocation	-	150,000	-	-	-	-
- Phone System Upgrades	-	250,000	-	-	-	-
- Fiber Connections	-	80,000	-	-	-	-
- Network Equipment Upgrades	-	-	-	360,000	-	-
- Wireless Network Upgrades	-	-	-	200,000	-	-
- Security Upgrades	-	-	-	350,000	-	-
<b>Transfer to Recreation Impact Fee Fund - Restrooms Projects</b>	-	-	-	-	-	-
Other Projects:						
<b>Wetland Mitigation Bank Construction</b>	25,000	50,000	350,000	350,000	-	-



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# Capital Projects Fund

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
City Facility Projects:						
<b>Community Center Renovation and Expansion</b>	<b>3,642,525</b>	-	-	-	-	-
<b>Community Center Generator</b>	-	<b>275,000</b>	-	-	-	-
<b>City Hall</b>	<b>15,000</b>	<b>225,000</b>	-	-	-	-
- <i>City Hall Interior Modifications</i>	15,000	225,000	-	-	-	-
<b>*City Hall / Community Wing Generator</b>	<b>15,000</b>	<b>500,000</b>	-	-	-	-
<b>*Public Works Facility</b>	-	<b>1,000,000</b>	<b>10,600,000</b>	<b>10,150,000</b>	-	-
- <i>Design &amp; Construction Administration</i>	-	1,000,000	600,000	150,000	-	-
- <i>Construction</i>	-	-	10,000,000	10,000,000	-	-
<b>Energy Improvements at City Facilities</b>	<b>60,000</b>	<b>90,000</b>	<b>50,000</b>	-	-	-
<b>Facilities ADA Transition Plan &amp; Implementation</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>



\*Items in 'Pink' is a Council Priority or Directive

Items in purple are unfunded

Items in blue at least partially funded by grants

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# Capital Projects Fund - Summary

	FY 18 Projected	FY 19	FY 20	FY 21	FY 22	FY 23
Path & Trail Projects:	446,711	965,000	150,000	500,000	1,000,000	975,000
Park Projects:	238,542	3,975,000	3,050,000	130,000	1,100,000	-
Park Projects - Rehab & Renewal:	222,764	925,000	860,000	735,000	2,035,000	1,250,000
IT Capital Projects:	-	880,000	-	910,000	-	-
Other Projects:	25,000	50,000	350,000	350,000	-	-
City Facility Projects:	3,807,525	1,165,000	125,000	75,000	75,000	75,000
<b>Total Expenditures</b>	<b>4,740,542</b>	<b>7,960,000</b>	<b>4,535,000</b>	<b>2,700,000</b>	<b>4,210,000</b>	<b>2,300,000</b>
<b>Available Funds End of Year</b>	<b>2,498,756</b>	<b>214,803</b>	<b>49,803</b>	<b>1,748,303</b>	<b>2,124,228</b>	<b>4,606,950</b>
<b>*Public Works Facility</b>	<b>-</b>	<b>1,000,000</b>	<b>10,600,000</b>	<b>10,150,000</b>	<b>-</b>	<b>-</b>
<b>Funding Need</b>	<b>-</b>	<b>780,197</b>	<b>10,765,000</b>	<b>9,231,697</b>	<b>-</b>	<b>-</b>



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# Moving Forward

- **Adopt Proposed Currently Funded 5-Year CIP as part of Budget Process (Sept. 19<sup>th</sup>)**
- **Presentation of Public Works Facility and Pavement Management Program with Funding Source Options (Oct. 9<sup>th</sup>)**



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