



City of Palm Coast

Agenda

City Council Workshop

City Hall
160 Lake Avenue
Palm Coast, FL 32164
www.palmcoastgov.com

Mayor David Alfin
Vice Mayor Ed Danko
Council Member Cathy Heighter
Council Member Nick Klufas
Member Theresa Pontieri

Tuesday, July 23, 2024

9:00 AM

City Hall - Community Wing

City Staff

Lauren Johnston, Acting City Manager

Marcus Duffy, City Attorney

Kaley Cook, City Clerk

- Public Participation shall be in accordance with Section 286.0114 Florida Statutes.
- Other matters of concern may be discussed as determined by City Council.
- If you wish to obtain more information regarding the City Council's agenda, please contact the City Clerk's Office at 386-986-3713.
- In accordance with the Americans with Disabilities Act and Section 286.26, Florida Statutes, persons needing a reasonable accommodation to participate in any of these proceedings or meeting should contact the City Clerk at 386-986-3713, at least 48 hours prior to the meeting.
- City Council Meetings are streamed live on YouTube at <https://www.youtube.com/user/PalmCoastGovTV/live>.
- It is proper meeting etiquette to silence all electronic devices, including cell phones while Council is in session.
- Any person who decides to appeal any decision of the City Council with respect to any matter considered at this meeting will need a record of the proceedings, and for such purpose, may need to hire a court reporter to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based.

A CALL TO ORDER

B PLEDGE OF ALLEGIANCE TO THE FLAG AND A MOMENT OF SILENCE

C ROLL CALL

D PUBLIC PARTICIPATION

Public Participation shall be held in accordance with Section 286.0114 Florida Statutes. And pursuant to the City Council's Meeting Policies and Procedures:

- (1) Each speaker shall at the podium, provide their name and may speak for up to 3 minutes.
- (2) The Public may provide comments to the City Council relative to matters not on the agenda at the times indicated in this Agenda. Following any comments from the public, there may be discussion by the City Council.

- (3) When addressing the City Council on specific, enumerated Agenda items, speakers shall:
- (a) direct all comments to the Mayor;
 - (b) make their comments concise and to the point;
 - (c) not speak more than once on the same subject;
 - (d) not, by speech or otherwise, delay or interrupt the proceedings or the peace of the City Council;
 - (e) obey the orders of the Mayor or the City Council; and
 - (f) not make any irrelevant, impertinent or slanderous comments while addressing the City Council; which pursuant to Council rules, shall be considered disorderly.
- (4) Any person who becomes disorderly or who fails to confine his or her comments to the identified subject or business, shall be cautioned by the Mayor and thereafter must conclude his or her remarks on the subject within the remaining designated time limit.

Any speaker failing to comply, as cautioned, shall be barred from making any additional comments during the meeting and may be removed, as necessary, for the remainder of the meeting.

Members of the public may make comments during the public comment portion of the meeting. Please be advised that public comment will only be permitted during the public comment portions of the agenda at the times indicated by the Chair during the meeting.

E PRESENTATIONS

- 1 PRESENTATION - PROPRIETARY FUNDS BUDGET**
- 2 PRESENTATION - COMPREHENSIVE PLAN WORKSHOP #3: HOUSING, FUTURE LAND USE, TRANSPORTATION, AND CAPITAL IMPROVEMENTS ELEMENTS**

F PUBLIC PARTICIPATION

Remainder of Public Comments is limited to three (3) minutes each.

G DISCUSSION BY CITY COUNCIL OF MATTERS NOT ON THE AGENDA

H DISCUSSION BY CITY ATTORNEY OF MATTERS NOT ON THE AGENDA

I DISCUSSION BY CITY MANAGER OF MATTERS NOT ON THE AGENDA

J ADJOURNMENT

- 3 AGENDA WORKSHEET AND CALENDAR**

City of Palm Coast, Florida

Agenda Item

Agenda Date: July 23, 2024

Department FINANCIAL SERVICES Division	Amount Account #
Subject: PRESENTATION – PROPRIETARY FUNDS BUDGET	
Presenter: Helena Alves, Director of Financial Services	
Attachments: 1. Presentation	
Background: City Council adopted the Fiscal Year 2024 Budget on the 20th day of September 2023, in the amount of \$357,748,234 per Resolution 2023-110. At the April 23, 2024, Special Budget Workshop, City Council was presented with the Year-to-Date Budget results for operating department budgets, for Fiscal Year 2024 October through March. On June 11, 2024, City Council was presented with an overview of the revenue restrictions and of the process for adopting the Property Tax (TRIM) rate to prepare the Fiscal Year 2025 TRIM rate in September. On July 9, 2024, City Council was presented the Fiscal Year 2025 General Fund, IT Operations, and Facilities Budget, and an overview of the TRIM rate options. As discussed, staff is proposing a maximum millage rate of 4.2570 mills, which is a 13.66% increase from the rolled-back rate of 3.9961 mills, and the first budget hearing to be held at 5:15 p.m. on Thursday, September 5, 2024, at the Palm Coast City Hall Community Wing, located at 160 Lake Ave, Palm Coast. Local governments must conform to the maximum millage limitation requirements as outlined in Section 200.065(5), F.S. within 35 days of the certification of value, the City of Palm Coast must inform the property appraiser of the current year's proposed millage rate and the first budget hearing date and location which will be advertised on the Notice of Proposed Property Taxes (TRIM notice) that the property appraiser mails. On July 16, 2024, Council adopted Resolution 2024-107 setting the Proposed Maximum Millage Rate for Fiscal Year 2025 at 4.2154 and setting the date, time, and location for the Tentative Budget Hearing for September 5, 2024, at 5:15 PM at the Palm Coast City Hall Community Wing, 160 Lake Ave, Palm Coast, Florida. Director of Financial Services, Helena Alves, and Budget & Procurement Manager, Gwen Ragsdale, will be presenting to City Council the Proprietary Funds Budget for Fiscal Year 2025.	
Recommended Action: FOR PRESENTATION ONLY	

City of Palm Coast, Florida

Agenda Item

Agenda Date: July 23, 2024

Department	COMMUNITY DEVELOPMENT	Amount										
Division	PLANNING	Account #										
Subject: PRESENTATION - COMPREHENSIVE PLAN WORKSHOP #3: HOUSING, FUTURE LAND USE, TRANSPORTATION, AND CAPITAL IMPROVEMENTS ELEMENTS												
Presenter: Ray Tyner, Deputy Chief Development Officer, Jose Papa, AICP, Senior Planner, Kathie Ebaugh, Consultant												
Attachments: 1. Presentation 2. Chapter 3 - Housing Element: Goals, Objectives, and Policies (GOPs) – Clean and Redlined versions 3. Chapter 1 - Future Land Use Element: Goals, Objectives, and Policies (GOPs) – Clean and Redlined versions 4. Chapter 2 - Transportation Element: Goals, Objectives, and Policies (GOPs) – Clean and Redlined versions 5. Chapter 8 - Capital Improvements Element: Goals, Objectives, and Policies (GOPs) – Clean and Redlined versions												
Background: <u>Council Priority: Comprehensive Plan Update</u> This is the third of three (3) scheduled workshops to review the Goals, Objectives, and Policies (GOPs) for the update of the Comprehensive Plan to the planning horizon of 2050. As with the previous workshop, staff will provide a background and summary of the Goals, Objectives, and Policies (GOPs) for each element. The agenda package includes the complete GOPs to provide each PLDRB member an opportunity to review and make recommendations and changes. In addition, City Council was not able to complete the Housing Element at the last workshop and therefore staff will be presenting that item. Impetus for amendments for the GOPs are from the community outreach conducted during the first phase of the update as well as a review of the latest available data (such as population, # of households, housing units, etc.) The remaining schedule for the review of the GOPs is shown below: <table><tr><th>WORKSHOP/PUBLIC HEARING DATE</th><th>ELEMENTS TO BE REVIEWED</th></tr><tr><td>COMPLETED June 11 (Workshop #1)</td><td>Intergovernmental Coordination, Public School Facilities, Property Rights</td></tr><tr><td>COMPLETED July 9 (Workshop #2)</td><td>Parks, Conservation, and Infrastructure</td></tr><tr><td>July 23 (Workshop #3)</td><td>Housing, Future Land Use, Transportation, and Capital Improvements</td></tr><tr><td>August 27 (Public Hearing)</td><td>All Elements</td></tr></table>			WORKSHOP/PUBLIC HEARING DATE	ELEMENTS TO BE REVIEWED	COMPLETED June 11 (Workshop #1)	Intergovernmental Coordination, Public School Facilities, Property Rights	COMPLETED July 9 (Workshop #2)	Parks, Conservation, and Infrastructure	July 23 (Workshop #3)	Housing, Future Land Use, Transportation, and Capital Improvements	August 27 (Public Hearing)	All Elements
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August 27 (Public Hearing)	All Elements											

To provide an opportunity for all stakeholders to comment and provide input on the draft amendments, each element will be made available through Comprehensive Plan's Social PinPoint web page and face-to-face engagement opportunities.

Background for the July 23 Workshop.

As a top priority for the City Council, the city staff has been assigned the task of updating the City's Comprehensive Plan for the year 2050, focusing on a vision-based approach that includes significant and continuous community input. This initiative, known as Imagine 2050, kicked off in October 2023 and has since seen active engagement with approximately 87,000 residents over the past six months. Various channels including a project website, pop-up events, civic group meetings, and social media campaigns have been utilized for community outreach.

Through these engagement efforts, a draft Vision Statement has been formulated, along with nine "Guiding Principles" to steer the creation of the Imagine 2050 Comprehensive Plan's Goals, Objectives, and Policies. These "Guiding Principles" will be prominently featured in the plan and illustrated for applicable Goals and Objectives, to ensure consistency and alignment with the community's vision.

The following Comprehensive Plan Elements will be presented:

Housing:

The Housing Element is in line with our Guiding Principle for "Supporting the Opportunities for a Variety of Housing Choices". The Housing Element aims to provide a diverse range of housing options for all life stages and income levels, from young adults to elderly residents looking to age in place near amenities. It promotes a variety of housing types like accessory dwellings, multi-family, single-family homes, and continuum of care facilities. The City will seek livable community designation and allow innovative development alternatives like density bonuses for affordable units. Protecting existing neighborhoods through buffers and compatibility analyses is prioritized, as is maintaining housing stock via code enforcement. State and federal funding will be pursued for housing programs serving special needs groups like the elderly. The goal is to create housing opportunities dispersed throughout Palm Coast that are obtainable, accessible and accommodate evolving resident needs.

The policies in this element direct the City to promote the following:

- Promote diverse housing types and densities throughout the city.
- Ensure affordable housing is dispersed to prevent concentration in specific areas.
- Provide assistance and incentives for developers, including site identification and in-kind services.
- Incorporate innovative development options in the Land Development Code to facilitate attainable housing.
- Utilize Federal and State funding programs to support home ownership for various income levels.
- Provide local support to developers for affordable multi-family projects through expedited processes and incentives.
- Collaborate with Flagler County to maximize funding for affordable multi-family units and explore alternative funding sources.
- Adhere to siting requirements for community residential homes as per Chapter 419, F.S.

- Seek partnerships with agencies to expand housing options for special needs individuals.
- Support the integration of community residential homes in residential and mixed-use areas.
- Utilize SHIP or CDBG funds for affordable housing for special needs individuals.
- Encourage continuum of care facilities, supporting aging-in-place transitions.
- Collaborate with private and non-profit sectors for housing provision, including transitional housing initiatives.
- Continue rigorous permitting and inspection efforts for rental properties to maintain standards.
- Enforce architectural and aesthetic regulations to ensure high-quality housing.
- Utilize funding from programs like SHIP or CDBG to improve housing conditions and support structural enhancements.
- Implement development standards ensuring greater setback and buffering to protect residential areas.
- Evaluate proposed land use changes near residential neighborhoods using established compatibility criteria.
- Restrict non-residential use of residential lots in platted subdivisions and conduct compatibility analyses for new developments adjacent to residential areas, considering factors like lot sizes, proximity to roadways, and potential nuisance factors.
- Enable diverse housing options through land use and zoning regulations to accommodate different income levels, ages, and life stages.
- Promote “aging in place” by increasing access to appropriate and affordable housing near essential services.
- Strive for the Department of Elder Affairs Livable Community designation by ensuring affordable, equitable, quality, accessible, and safe housing options for all.
- Permit manufactured buildings meeting aesthetic standards in residential zones and establish specific zones for mobile/manufactured homes exempt from certain regulations.
- Consider factors like road access, utilities, and buffering when siting mobile home zoning districts.
- Develop comprehensive regulations in the Land Development Code covering landscaping, setbacks, parking, stormwater management, and community amenities for mobile/manufactured home zoning districts.

Future Land Use:

The Future Land Use Element is one of the Comprehensive Plan’s ten (10) elements. It contains Goals, Objectives, and Policies (GOPs) which set up the fundamental elements of the City’s growth management regulations and a Future Land Use Map (FLUM) to establish the City’s future development pattern. The Future Land Use Element is written to promote the City’s Vision and the Guiding Principles developed in 2024. Key initiatives include the establishment of future land use designations and zoning districts, emphasizing the innovative Master Planned Mixed Use (MPMU) Future Land Use designation. This integrates diverse land uses and greenways, fostering mixed-use development and job opportunities supported by a robust transportation network. Economic Development efforts under Goal 1.4 target sectors like Advanced

Manufacturing and Healthcare Training & Research, aiming to diversify employment and expand the tax base. These initiatives prioritize infrastructure enhancement and regulatory streamlining to attract and retain businesses, ensuring sustainable growth while maintaining a high quality of life and community engagement.

The policies in this element guide the City to the following:

- Provide areas for mixed use development while maintaining suburban residential patterns and protecting environmental resources.
- Establish various land use designations:
 - **Low-Density Residential**
 - Intended for lower density residential housing types.
 - Includes single family, duplexes, accessory dwelling units, etc.
 - Density capped at 5 units per gross acre.
 - **Residential**
 - Accommodates various housing types at densities up to 15 units per gross acre.
 - Includes residential housing, public facilities, recreational spaces.
 - **Institutional**
 - Reserved for civic uses like educational facilities, public buildings.
 - No specific density limit.
 - **Mixed Use**
 - Combines residential with retail, institutional, and other uses.
 - Allows for a maximum of 15 dwelling units per gross acre.
 - **Industrial**
 - Provides space for heavy and light industrial uses.
 - No density restrictions; includes supportive commercial and institutional uses.
 - **Greenbelt**
 - Preserves natural resources and buffers between different land uses.
 - Density limited to one dwelling unit per gross acre.
 - **Conservation**
 - Protects environmentally sensitive areas.
 - Focuses on preservation and minimal development for public access and passive recreation.
 - **Pre-2018 Development of Regional Impact (DRI)**
 - Designates existing DRIs with specific allowable uses and densities as per vested development rights.
 - **Master Planned Mixed Use (MPMU)**
 - Promotes mixed-use development with sustainable practices.
 - Density limited to 1.2 dwelling units per gross acre.
- Permit mixing of uses aligned with corresponding FLUM designations.
- Allow deviations from standards to support creative and geographically unique projects.
- Permit clustering of residential units to conserve open space and minimize infrastructure needs.
- Review FLUM amendments based on environmental conditions, facility availability, school capacities, and compatibility with land use planning principles.
- Evaluate environmental factors such as topography, floodplains, wetlands, and

proximity to wellfields.

- Consider infrastructure capacity including roadways, utilities, and drainage systems.
- Assess compatibility with existing development patterns and neighborhood character preservation.
- Promote compact, mixed-use development to foster proximity between residential, commercial, and recreational areas.
- Ensure land use patterns are efficient and minimize public facility costs while supporting energy conservation.
- Utilize the MPD zoning district strategically to encourage infill development and enhance accessibility.
- Amend and maintain the Land Development Code to align with the Comprehensive Plan.
- Support Palm Coast Town Center as an Innovation District to foster economic growth and quality of life improvements.
- Facilitate the creation and commercialization of new ideas and employment opportunities within the SR 100 Corridor CRA.
- Monitor and assess vacant properties citywide to understand development rates and potential.
- Explore incentives to consolidate and develop existing platted lands to diversify housing and lot sizes.
- Conduct regular assessments to maintain alignment with evolving community needs and growth patterns.
- In the South Old Kings Rd. Planning Area:
 - Promote responsible development with a maximum of 2,500 residential units and 2,500,000 sq. ft. of commercial/industrial use.
 - Designate the area as Mixed Use, Greenbelt, and Conservation to encourage compact development and protect natural resources.
 - Require preservation of environmentally sensitive areas before issuing development orders, focusing on ecological enhancements and biodiversity
 - Coordinate with relevant agencies to preserve cultural and historical resources within the planning area.
- Identify and protect greenways, open spaces, and natural resources through acquisition, easements, and development regulations.
- Support greenway and trail linkages between public and private open spaces, incentivizing public access easements where feasible.
- Enhance streetscapes across designated gateway corridors through landscaping, median beautification, and utility burial projects.
- Enforce regulations requiring new developments (except stand-alone residential units) to bury utility lines underground.
- Develop comprehensive standards for street lighting, signage, and landscaping in public rights-of-way to enhance aesthetics.
- Maintain public facilities to adopted Level of Service (LOS) standards as per the Capital Improvements Element.
- Coordinate new development with public facilities through growth management measures like phasing and appropriate facility sizing.

- Encourage development in areas with existing public facilities; require developers to extend facilities where deficiencies exist.
- Maintain and update the Concurrency Management System (CMS) in the Land Development Code to ensure facilities are available for new development.
- Utilize CMS to monitor and enforce adopted Level of Service (LOS) standards for roads, utilities, parks, and other services.
- Condition issuance of development orders and permits on the availability of necessary public services and facilities.
- Biennially review the CMS to ensure it efficiently addresses public facility and service provision needs.
- Maintain or improve ISO ratings for Fire Protection, Floodplain Management, and Building Code effectiveness.
- Develop and implement a comprehensive Five-Year Public Safety Plan in collaboration with Flagler County and Sheriff's Office.
- Regularly assess and revise wildfire protection and mitigation regulations to enhance community safety.
- Allocate resources for ongoing improvements in fire protection, floodplain management, and building safety measures.
- Develop a future-focused economic development plan to anticipate industry trends and technological advancements.
- Prioritize industry sectors like Advanced Manufacturing, Corporate Headquarters, Aviation & Aerospace, Logistics & Warehousing, and Healthcare Training & Research.
- Expand workforce skills through partnerships with local educational institutions to meet industry needs.
- Maintain inventory of economic employment hubs with development-ready sites and essential infrastructure.
- Create incentive zones to attract capital investments and develop critical infrastructure for economic employment centers.
- Establish mixed-use developments that integrate housing, commerce, and office spaces to minimize commuting.
- Optimize existing infrastructure to support economic employment centers.
- Ensure extension of public utility services to lands designated for economic employment hubs.
- Align transportation planning with economic priorities to support future growth and development.
- Market Palm Coast as a premier destination for business investment through regional branding initiatives.
- Conduct economic studies to identify target industries and develop strategies for sustainable growth.
- Target recruitment efforts towards industries that offer well-paying jobs and contribute to economic diversification.
- Streamline permitting processes and develop incentive programs to facilitate business relocation and expansion.
- Partner with SBDC and local educational institutions to provide business counseling and training.
- Foster collaboration between public and private sectors to support small business

growth and innovation.

- Implement online systems and streamline regulatory processes to support small business startups.
- Promote “Buy Local” initiatives and offer incentives to boost locally-owned businesses.
- Coordinate with regional economic development organizations and chambers to enhance business retention and attraction.
- Partner with educational institutions to develop targeted job training and mentoring programs.
- Support workforce training programs tailored to meet industry needs in collaboration with post-secondary institutions.
- Strengthen partnerships to leverage resources and infrastructure enhancements for economic development.
- Promote affordable housing options to support entry-level workers and young professionals.
- Support growth in industries offering career paths for entry-level workers such as technology and healthcare.
- Create internship and apprenticeship programs to provide valuable work experience for youth.
- Invest in amenities and services that enhance quality of life and attract young professionals.
- Assess existing businesses and identify strengths and areas for improvement in the economic structure.
- Establish “Fast-Track” permitting for targeted industries to expedite project development.
- Implement online permitting and licensing systems to enhance business efficiency and transparency.
- Foster an environment that encourages foreign direct investment in targeted industries.
- Offer regular pre-application or due diligence meetings.
- Expand and maintain green spaces, parks, and recreational areas to enhance community well-being.
- Continue to have responsive code enforcement, rental registration program, and foreclosed and abandoned properties program to maintain neighborhoods.
- Develop and maintain comprehensive infrastructure including transportation and public facilities.
- Enhance Palm Coast’s appeal by emphasizing its branding, fostering hometown identity, preserving natural assets, promoting an active lifestyle, and celebrating cultural diversity.
- Identify and prioritize annexation of land that supports commercial, industrial, and residential development goals.
- Coordinate with neighboring jurisdictions to plan joint annexation areas and service provisions.
- Establish criteria for annexing lands that attract businesses, optimize city services, and protect environmentally sensitive areas.
- Establish procedures to facilitate robust public engagement in comprehensive planning.

- Notify affected property owners of Future Land Use Map changes through various means.
- Conduct public hearings at convenient times to maximize community participation.
- Utilize multiple communication channels to keep citizens informed about planning activities and opportunities for input.
- Create Master Planned Mixed Use (MPMU) Future Land Use designation to integrate diverse land uses and greenways, promoting mixed-use development and job opportunities.
- Within the MPMU
 - Develop a regionally significant transportation network supporting various mobility options and smart technologies.
 - Establish interconnected multi-use trail networks linking residential, commercial, educational, and recreational areas.
 - Define and protect the Greenway Corridor Overlay through MPD zoning, ensuring ecological integrity and public access.
 - Allocate 50% of lands for recreation and open space, including areas within Villages and the Greenway Corridor.
 - Plan retail and service spaces based on residential units to support community needs and encourage alternative transportation.
 - Ensure mixed-use development standards are met to promote a balanced community environment.
 - Define terms specific to Master Planned Mixed Use (MPMU) to guide development and land use decisions.
 - Permit continued agricultural and silvicultural activities until development begins, following best management practices.
 - Ensure consistency of MPMU policies over conflicting regulations in the Comprehensive Plan and City codes.
 - Maintain the ecological integrity of designated areas through adaptive management strategies and wildlife protection measures.
- Ensure property owners' vested rights are respected under the 2050 Comprehensive Plan.
- Recognize developments of regional impact approved before the plan's adoption and still effective.
- Maintain validity of concurrency approvals until expiration, ensuring recognized development rights.
- Uphold final development orders or agreements in good faith and ongoing adherence.

Transportation:

The City of Palm Coast is launching an ambitious strategy to enhance transportation infrastructure and connectivity for residents, businesses, and visitors. Consistent with the guiding principle development by our citizens, "Enhance Traffic Circulation", the plan aims to maintain safe accessibility while managing growth effectively. Key objectives include developing and maintaining standards for road capacity, enforcing concurrency management to align transportation services with new developments, and updating traffic analysis tools in collaboration with regional partners. The plan outlines short- and long-range transportation improvements, including the expansion of east-west connections and feasibility studies for new Interstate 95 interchanges. Additionally, the city is prioritizing

multi-modal transit options, expanding greenway trails, and ensuring the maintenance of roads and drainage facilities to support safe travel and evacuation routes during emergencies. This comprehensive approach underscores Palm Coast's commitment to sustainable growth and community resilience.

The policies in this element include the following:

- Develop and maintain a comprehensive LOS standard for all City roads.
- Implement proactive monitoring and improvement strategies.
- Regularly assess road segments using biennial traffic counts.
- Develop improvement plans for road segments nearing acceptable LOS.
- Enforce concurrency regulations for new developments.
- Conduct concurrency evaluations for land use modifications.
- Exempt specified developments from concurrency requirements.
- Mitigate roadway impacts of developments through funding or construction.
- Review and update Traffic Analysis Zones (TAZs) every five years.
- Align TAZs with current and future development.
- Coordinate with regional entities for FSUTMS updates.
- Ensure TAZs accurately estimate travel demand and support land use planning.
- Develop Short- and Long-Range Transportation Plans.
- Identify and prioritize roadway improvements.
- Coordinate funding with FDOT and other sources.
- Conduct corridor studies to address projected deficiencies.
- Develop comprehensive east-west connections and seek partners and funding.
- Prioritize construction based on growth patterns and funding.
- Conduct feasibility studies for new connections and protect future ROW.
- Design for multimodal transportation and evacuation routes.
- Collaborate with FDOT, Flagler County, and stakeholders for comprehensive feasibility studies on potential new Interstate 95 interchanges.
- Seek state and federal funding to support planning and feasibility studies.
- Integrate interchange feasibility study findings into the city's long-range transportation plan.
- Consider traffic patterns, environmental impacts, and economic development potential in study evaluations.
- Conduct corridor study on Palm Harbor Parkway.
- Continue expansion of Old Kings Rd.
- Encourage interstate travelers to use local roadways by requesting I-95 signage for local travel exits.
- Support Flagler County's efforts to enhance Flagler County Airport for jet aircraft accommodation.
- Work towards establishing a passenger rail station on the Florida East Coast rail corridor, to enhance regional connectivity transportation, and economic development opportunities.
- Encourage industrial development near Airport and along Florida East Coast Rail Line.
- Establish buffering and noise pollution standards to discourage residential development near active rail corridors.

- Conduct comprehensive review of Transportation Impact Fee Ordinance every five years.
- Engage stakeholders for input during ordinance review to ensure equity.
- Allocate impact fees exclusively for transportation capacity improvements.
- Prioritize transportation projects in capital improvements program based on impact fees.
- Collaborate with Flagler County on Mass Transit Development Plan.
- Support Transit Development Plan updates addressing service needs, costs, and funding.
- Provide data, assist in route planning, and identify transit hubs within City limits.
- Implement programs and incentivize developments supporting multimodal transportation.
- Promote mixed-use developments along major arterials to create walkable environments.
- Concentrate employment and higher-density residential development in strategic mixed-use centers.
- Co-locate residential, commercial, office, and civic uses to reduce vehicle miles traveled.
- Improve and widen parallel corridors to I-95 like Old Kings Road and new north/south corridor CR 209.
- Strengthen LDC regulations requiring commercial developments to connect with adjacent properties and plan for future connections.
- Require new residential developments over 100 units or accessing longer streets to provide multiple external connections to arterial roads.
- Promote roadway connections between residential, institutional, and commercial areas to enhance pedestrian and bicycle usage.
- Implement access management strategies to reduce traffic conflicts on major roads and promote shared access points.
- Ensure new developments include sidewalks or multi-use paths linking residential, recreational, and commercial areas.
- Update Pedestrian and Bicycle Plan to prioritize sidewalk and bicycle facility needs, funding sources, and 5-year CIP projects.
- Prioritize improvements to arterial and collector roads with bicycle lanes during construction or upgrades.
- Enforce requirements for bicycle and pedestrian connectivity in new residential and commercial developments.
- Expand and maintain linear trails to connect the City with internal and adjacent lands, promoting recreational use and alternative transportation.
- Identify future multi-use and nature trail locations based on Map 2.10, enhancing accessibility and connectivity.
- Utilize greenway systems for trails in natural settings wherever possible.
- Connect rails-to-trails projects with City and County parks, water bodies, and conservation areas to integrate trail networks.
- Expand and maintain linear trails to connect the City with internal and adjacent lands, promoting recreational use and alternative transportation.
- Identify future multi-use and nature trail locations, enhancing accessibility and connectivity.

- Utilize greenway systems for trails in natural settings wherever possible.
- Collaboration with Flagler County and adjacent municipalities to develop and implement a comprehensive Community Wide Multi-Use Trail Master Plan.
- Periodically revise street maintenance program to prioritize road segments needing repair.
- Update Pavement Management Plan annually to schedule road resurfacing.
- Improve road shoulders to prevent deterioration.
- Identify and eliminate valley gutters on arterial and collector roads to improve drainage.
- Conduct biennial bridge inspections in collaboration with FDOT.
- Prioritize safety and maintenance of City bridges and approaches.
- Identify funding sources for necessary bridge repairs through intergovernmental coordination.
- Review and enforce roadway signage and striping standards consistent with FDOT and MUTCD guidelines.
- Conduct annual survey of traffic signs and pavement markings for repair and replacement.
- Implement speed zone studies on collector and arterial roads as needed.
- Coordinate with Flagler County Sheriff's Office to enhance traffic accident reporting and safety measures.
- Collaborate with NEFRC to refine evacuation plans and designate primary evacuation routes.
- Update procedures and training for Public Works employees regarding road closures and traffic routing during emergencies.
- Maintain readiness to clear obstacles such as fallen trees and disabled vehicles on evacuation routes.
- Require multiple means of ingress/egress for new subdivisions to arterial roads to facilitate emergency access.

Capital Improvements:

The Capital Improvements Element (CIE) is a statement of budgetary policy and a planning tool for capital expenditures and improvements. It is the precursor to the Capital Improvements Plan for the City and is one of the best ways to implement the goals, objectives, and policies established in the Comprehensive Plan Elements. Consistent with the communities Guiding Principles, the CIE summarizes the capital improvements identified in each Plan Element and establishes a coordinated linkage between these improvements. The Element aims at enhancing public facilities and services in a fiscally responsible manner while ensuring the safety and well-being of residents. The plan prioritizes efficient and timely corrections to existing deficiencies, replacement of obsolete infrastructure, and accommodation of new growth. Objectives include maintaining adopted levels of service (LOS), aligning land use decisions with capital improvement schedules, and implementing a user pays principle to fund necessary facility improvements. This integrated approach highlights Palm Coast's commitment to sustainable development and community welfare through strategic capital planning and management.

The policies in this element include the following:

- Address existing deficiencies, replace obsolete facilities, and accommodate

growth efficiently.

- Include annual schedule of capital improvements to maintain service standards.
- Ensure consistency with Future Land Use Element and other Comprehensive Plan elements.
- Harmonize CIE and CIP to guide City's capital improvements.
- Update CIP annually by October 1 to align with adopted budget.
- Include maintenance of existing infrastructure and debt management strategies.
- Maintain and achieve adopted LOS standards for public facilities.
- Evaluate new development against adopted LOS standards and capital improvements schedule.
- Adopt monitoring system to ensure adherence to LOS standards.
- Plan accordingly for future utility expansion for annexed lands.
- Ensure development bears proportionate costs of required public facility improvements.
- Implement impact fees, capacity fees, and other mechanisms to fund new facilities.
- Regularly evaluate fee adequacy and fiscal demands from new development.
- Comply with state law on development mitigation of impacts.

Recommended Action:
FOR PRESENTATION AND DISCUSSION